



City of Bristol
Capital Improvement & Strategic Planning Committee

INFORMATION TO ACCESS MEETING

Join Zoom Meeting

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Meeting ID: 883 6020 9480

Passcode: 12345

There will be a Special Meeting of the **Capital Improvement and Strategic Planning Committee** on February 26, 2026 at 4:00 p.m. in City Hall Meeting Room 3-1, 111 North Main Street, Bristol, Connecticut.

1. Call to Order
2. Public Participation
3. Approval of Minutes
 - a. February 3, 2026
4. Overview of Debt and to take any action as necessary.
 - a. Debt Projections
5. To review the Capital Budget for 2026-2027 and to take any action as necessary.
 - a. Capital Budget
 - b. Review Scorecard Rankings
6. Adjournment

PER ORDER OF THE CHAIRPERSON
Ellen Zoppo-Sassu
Mayor

A Special Meeting of the **Capital Improvement and Strategic Planning Committee** was held on Tuesday, February 3, 2026 at 4:00 p.m. in Council Chambers of City Hall, 111 North Main Street, Bristol, Connecticut.

Members Present: Mayor Ellen Zoppo Sassu, David Maikowski, Peter Kelley, Tom Hislop, Marie O'Brien and Diane Waldron. Keith Goudreau was on Zoom.

Also Present: Robin Manuele, Jessica Pilgrim, Ray Rogozinski, Richard Hart, Mark Morello, Alec Iurato, Lang Mussen, Peter Fusco, Sarah Larson and Josh Medeiros

1. Call to order

Mayor Zoppo Sassu called the meeting to order at 4:00 p.m.

2. Introductions

The Committee members introduced themselves.

3. Public Participation

None.

4. Review of Scorecard Criteria and to take any action as necessary.

Department Heads reviewed the Capital Projects submitted for 26-27 funding. The Comptroller's Office has started to review the funding sources, and those may be updated throughout the process. Diane is working on her debt projections and will present them at the next meeting.

Peter Fusco, BOE, discussed the Security Updates as well as the BCHS & BEHS Roof and Mechanicals projects.

Chief Hart mentioned in the out years there are two apparatus replacements for a Tower and Engine. There is cost savings if these can be approved now as it takes time to build and will not be delivered for two to three years.

Chief Hart and Officer Alec Iurato discussed the proposal for a Municipal Police & Fire Training Center, which would create a unique shared facility, unlike any other in the region.

Eric Evans discussed replacing the City-Wide Phone system to control costs. There is a huge licensing increase with Cisco and the request for a new system includes implementation and a one-time cost for new handset equipment.

Joshua Medeiros discussed the Parks requests which includes Rockwell Parks Pavilion and Gazebo Roof Replacement, Peck Park Site Improvements and Page Park Revitalization. A Chevy Truck with a plow system is requested to assist with operations. The Veterans Memorial Boulevard Bathrooms design was completed with ARPA funds and this request would provide the funds for construction.

The Hoppers-Birge Site has not seen repairs, and CT DEEP states the dam needs to be fixed, and it includes other repairs such as restoring the boardwalk and making the trails more accessible.

Chief Morello spoke regarding the Public Safety Communications System upgrade as this is up for replacement the following year. The request for FY27 of \$200,000 would get the consultant on board to design and assist with implementation of the new system.

Ray Rogozinski discussed his project requests in which eight are critical infrastructure requests.

- Clark Ave & James P Casey Rd Reconstruction
- Mellen Street Culvert Replacement (South St & Mem Blvd)
- Truck Wash - Public Works Garage
- City Wide Document Scanning Project
- Andrews Street Culvert
- Police Court Complex
- East Street Drainage Improvements
- Manross Library Roof Replacement
- Plan of Conservation and Development (POCD) Update
- Main Street Railroad Bridge - Aesthetics Improvements
- Public Works Garage Storage Building
- Collins Road Storm Drainage
- Field Street Culvert
- Main St Streetscape

5. Future Meeting Dates

The Committee will meet on February 17 at 4 p.m.

6. Adjournment

Commissioner Maikowski made a motion seconded by Commissioner O'Brien "to adjourn" at 5:30 p.m. Motion approved.



Comptroller's Office | Phone: 860.584.6130

Memorandum

To: Mayor Ellen Zoppo-Sassu
Capital Improvement and Strategic Planning Committee
From: Diane M. Waldron, Comptroller *DMW*
Re: Debt/Capital Projections
Date: February 20, 2026

The City currently has \$80.875 million in Bond Anticipation Notes (BANs) that mature November 5, 2026. The attached schedule of Authorized/Unissued Debt details the projects that were financed, with the most significant projects being Northeast Middle School, Greene Hills HVAC Corrective Plan, Firehouse 3 and Page Park Revitalization. As noted on this schedule there is \$109.6 million in authorized unissued debt with anticipated grants of \$67.4 million to offset any future borrowing. Using these authorizations the attached projections assume the following:

November 2026 - \$80,875,000 BANs due 11/5/26 –

- \$65M Bonds – to permanently finance completed projects
- \$28.5 M BANs (estimate) – temporary financing for projects still in process

November 2027 - \$28,500,000 BANs due 11/2027 –

- \$30M Bonds

November 2028 –

- \$25M BANs to mature November 2029

Interest rates of 3.25% and 2.95% were used for bonds and BANs, respectively. A twenty-year amortization was also assumed for consistency.

A graph is attached as well to illustrate the increase in the anticipated debt service. It's important to note that these assumptions use only current authorized projects through the FY2026 Capital Budget. Any additional authorizations during the FY2027 budget process will be reviewed and these projections will be updated to incorporate new projects or additional authorizations as they occur.

Please keep in mind these are projections based on estimated cash flow for these projects over the next couple of years. There are a number of variables that impact the timing, cost and final debt service amounts.

These projections will be reviewed further at the meeting.

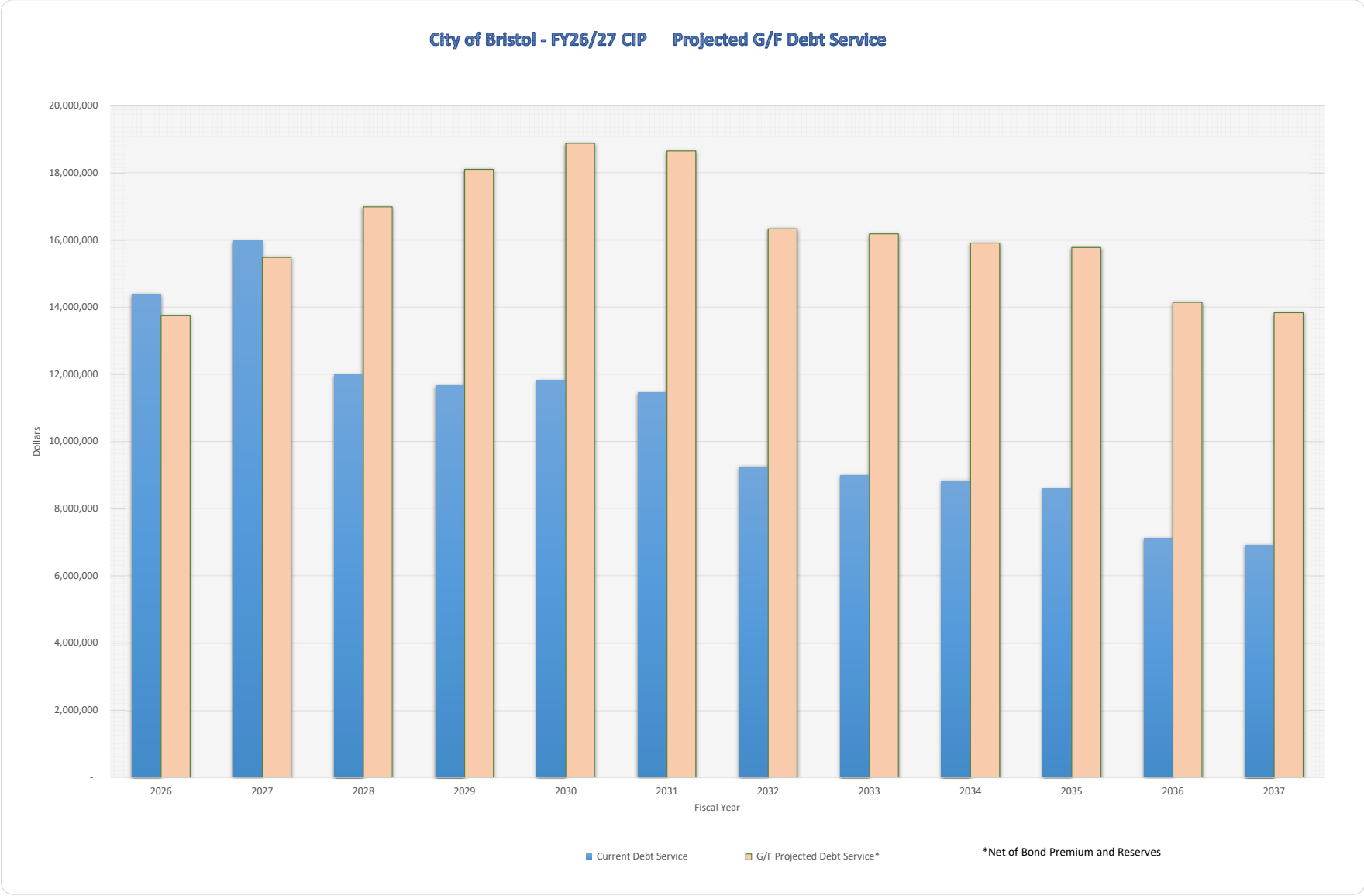
CITY OF BRISTOL
AUTHORIZED/UNISSUED DEBT
FEBRUARY 2026

<i>Project</i>	<i>PROJECT CODE</i>	<i>Authorized Amount</i>	<i>Debt Previously Issued</i>	<i>Notes Maturing: 11/5/26</i>	<i>Grants Received or Other Funds to Reduce Bond¹</i>	<i>Net Authorized but Unissued</i>	<i>ANTICIPATED GRANTS</i>
GENERAL PURPOSE							
894 Middle Street Remediation Project.....	17G02	\$ 2,849,000	\$ 550,000	\$ -	\$ 2,266,073	\$ 32,927	
Andrew Street Culvert.....	24C08	464,875	-	-	-	464,875	
Animal Control Facility.....	23C08	5,690,000	-	1,200,000	140,000	4,350,000	
Apparatus Replacements.....	22C24	748,000	-	748,000	-	-	
Broad Street Retaining Wall.....	22C06	2,280,000	-	-	-	2,280,000	
Centre Square Infrastructure Project.....	18C07	4,000,000	3,950,298	-	-	49,702	
City Hall Office Building Program.....	19C15	33,450,000	31,900,800	-	-	1,549,200	
City Hall Swing Space ReUse.....	24C06	450,000	-	-	-	450,000	
City Hall Unit Heater/AC Perimeter Replacement.....	19C14	675,000	-	675,000	-	-	
City Wide Fiber Network.....	20C08	100,000	-	-	-	100,000	
Downs Street Bridge.....	16C05	320,000	275,000	-	-	45,000	
EG Stocks Playground and Splash Park Upgrade.....	22C01	1,025,000	-	1,025,000	-	-	
Field Street Culverts.....	22C07	430,000	-	-	-	430,000	
Fire Station 3 Renovation/Relocation.....	20C07	8,770,000	550,000	7,500,000	-	720,000	
Jerome Avenue Bridge Replacement.....	20C14	3,168,000	-	1,680,000	1,485,000	3,000	
Lake Avenue Bridge Replacement.....	19C12	1,396,000	-	1,100,000	-	296,000	
Lake Avenue Culvert at Mix St.....	24C05	950,000	-	-	-	950,000	
Landfill Erosion Repairs.....	21C07	1,075,000	-	1,017,000	-	58,000	
Main Library LED Lighting Conversion.....	20C18	333,970	160,000	-	-	173,970	
Memorial Bridge.....	08C16	4,100,000	2,100,000	-	1,961,000	39,000	
North Main Street Streetscape.....	21C10	790,000	-	790,000	-	-	
Page Park Pavilion Renovation Phase 2.....	22C02	600,000	-	600,000	-	-	
Page Park Revitalization.....	22C03	10,050,000	-	10,050,000	-	-	
Police Court Complex MEP Phase II & III.....	22C11	1,200,000	-	-	-	1,200,000	
Riverside Avenue Streetscape Improvements.....	23C11	500,000	-	300,000	-	200,000	
Rockwell Park Revitalization Project.....	26C06	3,680,000	-	-	-	3,680,000	1,930,000
Route 72 Corridor Improvements.....	21C11	55,000	-	-	-	55,000	
Senior Center Renovations.....	25C01	2,638,910	-	2,500,000	-	138,910	
Shrub Road Sidewalks.....	22C10	80,000	-	-	-	80,000	
Stevens Street Bridge- Richard Court Berm.....	10C05	550,000	498,000	-	-	52,000	
Wolcott Street Reconstruction.....	19C11	130,000	-	-	-	130,000	
Woodland Street Sidewalks.....	22C08	340,000	-	150,000	-	190,000	
SCHOOL							
Bristol Central High School Targeted Alterations.....	26C04	400,000	-	-	-	400,000	
Bristol Eastern High School Targeted Alterations.....	26C03	400,000	-	-	-	400,000	
Bristol High School Roof and Mechanicals.....	26C05	8,800,000	-	-	-	8,800,000	4,000,000
Chippens Hill Roof.....	17C21	2,909,560	1,650,000	-	772,489	487,071	
Edgewood School Roof Replacement.....	22C05	28,798,850	-	1,500,000	-	27,298,850	25,500,000
Greene Hills School HVAC Corrective Plan.....	21C14	8,447,500	-	8,350,000	-	97,500	
IAQ Commissioning.....	25C04	1,200,000	-	-	-	1,200,000	
Memorial Blvd. Intradistrict Arts Magnet School.....	18C16	63,000,000	25,227,840	90,000	29,787,623	7,894,537	6,000,000
NEMS Gym Floor.....	20C21	244,000	240,000	-	-	4,000	
Northeast Middle School Renovations.....	22C04	102,375,000	-	40,000,000	20,357,823	42,017,177	30,000,000
Security Upgrades - District Wide - BOE.....	24C01	2,000,000	-	-	-	2,000,000	
Southside School HVAC Upgrade.....	19C02	3,917,160	3,597,160	300,000	-	20,000	
Stafford School Roof.....	19C03	2,514,275	630,000	-	1,343,575	540,700	
Technology Replacements.....	21C03	2,554,000	1,254,000	1,300,000	-	-	
SEWER							
Broad Street Pump Force Main.....	11C08	1,500,000	756,833	-	-	743,167	
Total.....		\$ 321,949,100	\$ 73,339,931	\$ 80,875,000	\$ 58,113,583	\$ 109,620,586	\$ 67,430,000

¹ This column contains actual grants received, except where noted. It does not include estimates for grants to be received.

CITY OF BRISTOL
DEBT SERVICE PROJECTIONS - FY27 CIP
CURRENT AUTHORIZED UNISSUED DEBT

FISCAL YEAR	CURRENT GENERAL FUND DEBT	\$65M Bonds/ \$28.5M BANs 11/26	\$30M Bonds 11/27	\$25 BANs 11/28	Anticipated use of Bond Premium or Reserves	Total Projected General Fund Debt Service	Annual Change	Increase in Mill Rate	Mill Increase %	Debt Service as a % of Budget
2025	13,551,488	-	-	-	(792,379)	12,759,109	-	-	0.00%	5.54%
2026	14,400,424	-	-	-	(650,424)	13,750,000	990,891	0.18	0.53%	5.67%
2027	15,984,655	1,056,250	-	-	(1,549,286)	15,491,619	1,741,620	0.32	0.94%	6.19%
2028	12,001,830	5,303,250	487,500	-	(796,648)	16,995,932	1,504,313	0.27	0.81%	6.63%
2029	11,677,136	4,386,125	2,050,000	-	-	18,113,261	1,117,329	0.20	0.60%	6.90%
2030	11,826,940	4,309,750	2,015,063	737,500	-	18,889,253	775,992	0.14	0.42%	7.03%
2031	11,469,439	4,883,375	2,305,125	-	-	18,657,939	(231,314)	(0.04)	-0.12%	6.78%
2032	9,242,515	4,785,875	2,309,625	-	-	16,338,015	(2,319,924)	(0.42)	-1.25%	5.79%
2033	8,989,504	4,888,375	2,312,500	-	-	16,190,379	(147,636)	(0.03)	-0.08%	5.60%
2034	8,823,320	4,834,375	2,263,750	-	-	15,921,445	(268,934)	(0.05)	-0.14%	5.37%
2035	8,591,466	4,978,750	2,215,000	-	-	15,785,216	(136,229)	(0.02)	-0.07%	5.19%
2036	7,118,735	4,865,000	2,166,250	-	-	14,149,985	(1,635,231)	(0.30)	-0.88%	4.54%
2037	6,920,164	4,751,250	2,167,500	-	-	13,838,914	(311,071)	(0.06)	-0.17%	4.33%
2038	6,719,754	4,637,500	2,117,125	-	-	13,474,379	(364,535)	(0.07)	-0.20%	4.12%
2039	6,517,609	4,523,750	2,066,750	-	-	13,108,109	(366,270)	(0.07)	-0.20%	3.91%
2040	4,750,733	4,410,000	2,016,375	-	-	11,177,108	(1,931,001)	(0.35)	-1.04%	3.25%
2041	3,244,063	4,296,250	2,016,000	-	-	9,556,313	(1,620,795)	(0.29)	-0.87%	2.71%
2042	3,136,368	4,182,500	1,964,000	-	-	9,282,868	(273,445)	(0.05)	-0.15%	2.57%
2043	1,683,000	4,068,750	1,912,000	-	-	7,663,750	(1,619,118)	(0.29)	-0.87%	2.07%
2044	-	3,955,000	1,860,000	-	-	5,815,000	(1,848,750)	(0.34)	-0.99%	1.53%
2045	-	3,841,250	1,808,000	-	-	5,649,250	(165,750)	(0.03)	-0.09%	1.45%
2046	-	3,727,500	1,756,000	-	-	5,483,500	(165,750)	(0.03)	-0.09%	1.38%
2047	-	3,613,750	1,704,000	-	-	5,317,750	(165,750)	(0.03)	-0.09%	1.30%
2048	-	-	1,652,000	-	-	1,652,000	(3,665,750)	(0.67)	-1.97%	0.39%
2049	-	-	-	-	-	-	(1,652,000)	(0.30)	-0.89%	0.00%
	166,649,142	90,298,625	41,164,563	737,500	(3,788,737)	295,061,093				



2026-2027 CAPITAL BUDGET
CAPITAL IMPROVEMENTS & STRATEGIC PLANNING COMMITTEE

Department	Request Title	Scorecard Total	Project Total	Total To Date	Bonding	Cash	Grants	LOCIP	Other	RIF	Total 2027	Total Future
Education	Security Upgrades	20	\$ 3,350,000	\$ 2,000,000	\$ 1,350,000						\$ 1,350,000	\$ -
	Bristol Eastern High School - Roof and Mechanicals	28	\$ 33,280,000		\$ 3,328,000						\$ 3,328,000	\$ 29,952,000
	Bristol Central High School - Roof Mechanicals	28	\$ 30,900,000	\$ 8,800,000	\$ 2,210,000						\$ 2,210,000	\$ 19,890,000
			\$ -									
Fire Department	Fire Headquarters Renovations	16	\$ 3,985,000		\$ 3,985,000						\$ 3,985,000	\$ -
	Municipal Police & Fire Training Center	30	\$ 12,000,000		\$ 6,000,000		\$ 6,000,000				\$ 12,000,000	
			\$ -									
Information Systems	City Wide Phone System	10	\$ 700,000					\$ 700,000			\$ 700,000	\$ -
			\$ -									
Parks & Recreation	Rockwell Park Pavilion & Gazebo Roof Replacements	13	\$ 200,000					\$ 200,000			\$ 200,000	\$ -
	Chevy Truck with multibody plow system (Replaces P8)		\$ 135,000			\$ 135,000		\$ -			\$ 135,000	\$ -
	Veterans Memorial Boulevard Bathroom	19	\$ 625,867	\$ 125,867	\$ 500,000						\$ 500,000	\$ -
	Peck Park Site Improvements	19	\$ 500,000		\$ 500,000						\$ 500,000	\$ -
	Page Park Revitalization	24	\$ 24,050,000	\$ 10,050,000	\$ 14,000,000						\$ 14,000,000	\$ -
	Hoppers-Birge & Robert Property Park Dam & Trail Improvements	22	\$ 250,000	\$ -	\$ 250,000						\$ 250,000	\$ 2,250,000
Police Department	Public Safety Communications Systems		\$ 12,200,000		\$ 200,000						\$ 200,000	\$ 12,000,000
	Recorder Replacement		\$ 162,000			\$ 162,000					\$ 162,000	
Public Works	Clark Ave & James P Casey Rd Reconstruction	13	\$ 200,000		\$ 200,000						\$ 200,000	\$ 2,000,000
	Mellen Street Culvert Replacement (South St & Mem Blvd)	20	\$ 1,879,060	\$ 199,060	\$ 780,000		\$ 900,000				\$ 1,680,000	\$ -
	Truck Wash - Public Works Garage	8	\$ 2,200,000		\$ 200,000						\$ 200,000	\$ 2,000,000
	City Wide Document Scanning Project	10	\$ 290,000			\$ 290,000					\$ 290,000	\$ -
	Andrews Street Culvert	18	\$ 1,750,000	\$ 1,137,250	\$ 306,375		\$ 306,375				\$ 612,750	\$ -
	Police Court Complex	10	\$ 11,500,000	\$ 3,100,000	\$ 3,000,000						\$ 3,000,000	\$ 5,400,000
	East Street Drainage Improvements	14	\$ 575,000		\$ 575,000						\$ 575,000	\$ -
	Manross Library Roof Replacement	13	\$ 110,000					\$ 70,000	\$ 40,000		\$ 110,000	\$ -
	Plan of Conservation and Development (POCD) Update	9	\$ 255,000		\$ 255,000						\$ 255,000	\$ -
	Main Street Railroad Bridge - Aesthetics Improvements	10	\$ 200,000					\$ -	\$ 200,000		\$ 200,000	\$ -
	Public Works Garage Storage Building	6	\$ 5,350,000		\$ 150,000			\$ -			\$ 150,000	\$ 5,200,000
	Collins Road Storm Drainage	14	\$ 310,000		\$ 310,000						\$ 310,000	\$ -
	Field Street Culvert	20	\$ 1,600,000	\$ 430,000	\$ 370,000		\$ 800,000				\$ 1,170,000	\$ -
	Main St Streetscape	12	\$ 2,880,000						\$ 80,000		\$ 80,000	\$ 2,800,000
Total Departments			\$ 151,436,927	\$ 25,842,177	\$ 38,469,375	\$ 587,000	\$ 8,006,375	\$ 970,000	\$ 320,000	\$ -	\$ 48,352,750	\$ 81,492,000