



*City of Bristol  
Board of Finance*

INFORMATION TO ACCESS THIS MEETING

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gov.zoom.us/j/83403921047?pwd=WkZhN052YlVXTFRhM3RjMnd2VmtTUT09](https://bristolct.gov.zoom.us/j/83403921047?pwd=WkZhN052YlVXTFRhM3RjMnd2VmtTUT09)

Meeting ID: 834 0392 1047  
Passcode: 12345

A Board of Finance Budget Hearing will be held on Monday, March 16, 2026, at 5:00 PM. in City Hall Council Chambers, 111 North Main Street, Bristol, Connecticut.

1. Call to Order
2. Public Participation
3. Budget Reviews of the Following Departments:
  - a. Sewer Operating and Assessment Fund
  - b. Water Department
  - c. Capital Improvement Plan
  - d. Review of Additional Firefighters
  - e. Bristol Burlington Health District
  - f. Debt Service
  - g. Employee Benefits
    - Heart & Hypertension
    - Insurance
    - Miscellaneous & All Other
    - Other Post Employment Benefits (OPEB)
    - Operating Transfers Out
4. Adjournment

PER ORDER OF THE CHAIRPERSON  
*David Maikowski*

# Sewer Department

Sean Hennessey, Water Pollution Control Manager

The Sewer Department is charged with the operation and maintenance of the City's wastewater collection and treatment facilities. The Division provides sanitary sewer collection and treatment services to approximately 92% of the City's populated area. The Division operates and maintains an advanced wastewater reclamation plant with 10.75 MGD capacity, 16 pumping stations, 245 miles of sewer lines and 5,660 manholes. The Division also provides administrative services for the operation, oversees sewer usage billing performed by the City's Water and Sewer Department and develops long term planning to assure the operation will meet the future needs of the Community. In accordance with state and federal regulations the Division is required to maintain a Capital Reserve Fund adequately funded to meet the financial demands of all facility upgrades, modifications and capital equipment replacement.

## Fiscal Year 2026 Goals and Accomplishments:

- Completed replacement of secondary clarifier #3 drive unit, all three clarifiers have new drive units installed and completed.
- Secondary Clarifier effluent launder rehabilitation project was awarded and started. One of three clarifiers is completed with the remaining two to be completed in Spring 2026.
- Completed replacement of the four Automatic Transfer Switches (ATS'S) in the Broad Street pumping station.
- Aeration Tanks Exterior Structural Rehabilitation project awarded. Work to commence at the end of FY26 through FY27.
- Cured in place pipe (CIPP) contract awarded for collection system rehabilitation. CIPP lining commenced with Gridley Street, several other areas to be completed.
- Received a new Vacall Sewer Jet Truck. The truck replaces a 2002 Vacall Sewer Jet truck.
- Installed two additional Smartcover Flow monitoring units to collect I/I-flow data in the Collection System.
- Replace the BFP incline conveyor belt and completed structural welding on the unit.
- Continued progress on GIS sewer layer with consultant. Sewer stoppage layer, WPCF equipment layer, smoke testing layer, previous collection system work layer.
- Completed smoke testing in areas of concern.
- Dissolved Oxygen automated control completed in aeration system.
- Design completed for Aeration and Nitrification System Improvement-Diffused Aeration System Replacement.
- Ordered Chevrolet 4500 cab over truck to replace WP12 2002 Sterling six -wheel dump truck and WP17 1999 GMC 3500 stake body.

## Fiscal Year 2027 Goals:

- Award and commence work on Diffused Aeration System Replacement project.
- Influent Screw pumps to be evaluated. Replacement, rebuild, or removed and replaced with submersible pumps to be determined.
- CIPP lining to continue in Collection System.
- Telescopic sludge cake conveyor to be replaced.
- Replace vehicle WP5-2005 Ford F150 with new F250
- Complete exterior masonry/concrete restoration on Sludge Storage Tanks.
- Replace plant maintenance garage door bay three.
- Purchase spare influent submersible pump.
- Purchase spare aeration recycle pump.
- Replace biofilter media for Sludge storage/pump house biofilter; potentially press room biofilter media as well.

## Long Term Goals:

- Continued compliance of state and federal permit regulations.
- Reduce inflow to the sewer system by identifying and correcting a deficiency in the sewer collection system and locating illegal connections. Utilizing CIPP lining, manhole rehabilitation, and GIS optimization.
- Continue identifying aging equipment with replacement in the plant and collection system.

## Performance Measures

### Quantitative:

| ACTIVITY                                                    | FY2024<br>Actual  | FY2025<br>Actual  | FY2026<br>Actual |
|-------------------------------------------------------------|-------------------|-------------------|------------------|
| <b>Treatment Operations Activity:</b><br>Wastewater treated | 2.8 billion gals. | 2.8 billion gals. | tbd              |
| Solids processed                                            | 8,600 wet tons    | 8,200 wet tons    | tbd              |



## Expenditure & Position Summary

|                     | 2025 Actual | 2026 Estimated | 2027 Budgeted |
|---------------------|-------------|----------------|---------------|
| Salary Expenditures | \$1,797,904 | \$2,018,859    | \$2,307,338   |
| Full Time Positions | 25          | 25             | 28            |

## Salaries

| Qty | Position                            | Salary    |
|-----|-------------------------------------|-----------|
| 1   | Superintendent                      | 96,295    |
| 1   | Office Manager                      | 49,959    |
| 1   | Accountant                          | 46,915    |
| 1   | WPC Manager                         | 155,378   |
| 1   | Asst Chief/Maintenance & Collection | 118,815   |
| 1   | Asst Chief Operator                 | 118,815   |
| 1   | Lab Technician                      | 73,320    |
| 1   | Collection System Crew Leader       | 77,570    |
| 1   | Senior Process Operator             | 79,570    |
| 1   | Process Operator 3                  | 82,695    |
| 7   | Process Operator                    | 592,841   |
| 1   | Sewer Rehab & Maintenance Operator  | 78,415    |
| 2   | Truck Driver                        | 144,234   |
| 3   | Electro Mech Tech                   | 238,711   |
| 1   | Skilled Craftsman                   | 68,577    |
| 3   | Semi-Skilled Craftsman              | 206,181   |
| 1   | Sewer Construction Coordinator      | 79,047    |
|     |                                     | 2,307,338 |

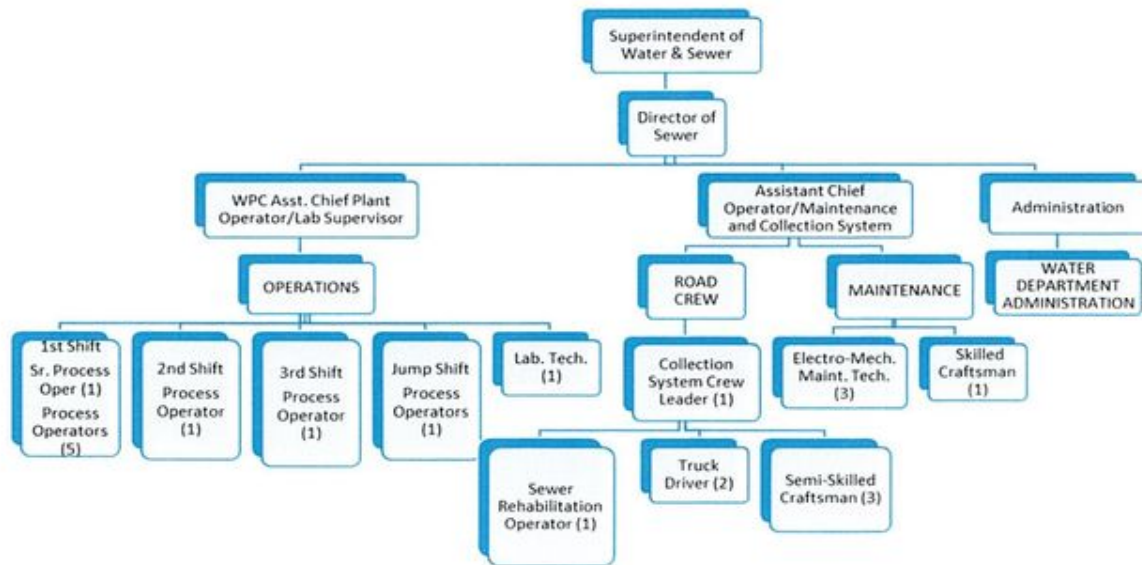
| EXPENDITURES                        |                                 |                            |                           |                            |
|-------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------|
| DESCRIPTION                         | 2025 ACTUAL<br>EXPENDITURE<br>S | 2026<br>ORIGINAL<br>BUDGET | 2026<br>REVISED<br>BUDGET | 2027<br>APPROVED<br>BUDGET |
| REGULAR WAGES                       | \$1,732,260                     | \$1,934,204                | \$1,934,204               | \$2,183,456                |
| OVERTIME                            | 55,908                          | 58,656                     | 58,656                    | 88,122                     |
| OTHER WAGES                         | 9,736                           | 25,999                     | 25,999                    | 35,760                     |
| <b>TOTAL SALARIES</b>               | <b>\$1,797,904</b>              | <b>\$2,018,859</b>         | <b>\$2,018,859</b>        | <b>\$2,307,338</b>         |
| CLOTHING ALLOWANCE                  | \$2,853                         | \$4,300                    | \$3,500                   | \$3,500                    |
| PROFESSIONAL FEES AND SERVICES      | 201,614                         | 150,000                    | 150,000                   | 160,000                    |
| ADMINISTRATIVE FEES                 | 57,260                          | 70,000                     | 57,000                    | 65,000                     |
| PUBLIC UTILITIES                    | 936,320                         | 780,000                    | 780,000                   | 950,000                    |
| WATER AND SEWER CHARGES             | 18,446                          | 17,700                     | 18,000                    | 19,000                     |
| TIPPING FEES                        | 1,049,542                       | 1,140,000                  | 1,140,000                 | 1,200,000                  |
| REFUSE                              | 305                             | 600                        | 500                       | 500                        |
| REPAIRS AND MAINTENANCE             | 47,035                          | 115,000                    | 60,000                    | 60,000                     |
| COL SYSTEM                          | 123,399                         | 130,000                    | 130,000                   | 140,000                    |
| MOTOR VEHICLE SERVICE AND REPAIR    | 19,817                          | 40,000                     | 30,000                    | 24,000                     |
| MAJOR REPAIRS                       | 145,560                         | 155,000                    | 150,000                   | 150,000                    |
| RENTS AND LEASES                    | 3,869                           | 5,000                      | 5,000                     | 5,000                      |
| TELEPHONE                           | 5,282                           | 9,500                      | 5,300                     | 5,620                      |
| POSTAGE                             | 24,864                          | 25,000                     | 25,000                    | 25,000                     |
| TRAVEL REIMBURSEMENT                | 0                               | 100                        | 100                       | 100                        |
| PRINTING AND BINDING                | 360                             | 300                        | 300                       | 300                        |
| ADVERTISING                         | 386                             | 500                        | 500                       | 500                        |
| CONFERENCES AND MEMBERSHIPS         | 5,277                           | 2,500                      | 4,500                     | 4,500                      |
| SCHOOLING AND EDUCATION             | 1,650                           | 6,000                      | 4,500                     | 4,500                      |
| LIEN FEES                           | 8,855                           | 9,400                      | 9,000                     | 9,500                      |
| MISCELLANEOUS                       | 4,984                           | 6,000                      | 5,000                     | 5,000                      |
| <b>TOTAL CONTRACTURAL SERVICES</b>  | <b>\$2,657,678</b>              | <b>\$2,666,900</b>         | <b>\$2,578,200</b>        | <b>\$2,832,020</b>         |
| LIFE INSURANCE                      | \$2,864                         | \$3,200                    | \$3,200                   | \$3,200                    |
| WORKERS' COMPENSATION               | 63,200                          | 61,990                     | 61,990                    | 55,030                     |
| DISABILITY                          | 0                               | 550                        | 550                       | 550                        |
| SOCIAL SECURITY                     | 131,165                         | 152,000                    | 152,000                   | 161,000                    |
| (OPEB) RETIREMENT EXPENSE           | -10,858                         | 190,000                    | 190,000                   | 150,000                    |
| <b>TOTAL BENEFITS</b>               | <b>\$186,371</b>                | <b>\$407,740</b>           | <b>\$407,740</b>          | <b>\$369,780</b>           |
| LABORATORY SUPPLIES                 | \$16,600                        | \$19,000                   | \$18,500                  | \$18,500                   |
| MAINTENANCE SUPPLIES AND MATERIALS  | 1013586                         | 950,000                    | 1,050,000                 | 1095000                    |
| PROGRAM SUPPLIES                    | 9,256                           | 85,000                     | 30,000                    | 30,000                     |
| NATURAL GAS                         | 30,582                          | 33,000                     | 32,000                    | 32,000                     |
| GENERATOR FUEL                      | 4,714                           | 8,500                      | 8,500                     | 8,500                      |
| MOTOR FUELS                         | 23,382                          | 32,000                     | 26,000                    | 28,500                     |
| MOTOR VEHICLE PARTS                 | 2,837                           | 6,500                      | 5,000                     | 5,000                      |
| TIRES                               | 179                             | 4000                       | 8,000                     | 4,000                      |
| OFFICE SUPPLIES                     | 2,016                           | 4,000                      | 3,000                     | 3,000                      |
| <b>TOTAL SUPPLIES AND MATERIALS</b> | <b>\$1,103,152</b>              | <b>\$1,142,000</b>         | <b>\$1,181,000</b>        | <b>\$1,224,500</b>         |

| DESCRIPTION                          | 2025 ACTUAL<br>EXPENDITURE<br>S | 2026<br>ORIGINAL<br>BUDGET | 2026<br>REVISED<br>BUDGET | 2027<br>APPROVED<br>BUDGET |
|--------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------|
| CAPITAL OUTLAY                       | 241685                          | 1760000                    | 1760000                   | 1,723,500                  |
| <b>TOTAL CAPITAL OUTLAY</b>          | <b>\$241,685</b>                | <b>\$1,760,000</b>         | <b>\$1,760,000</b>        | <b>\$1,723,500</b>         |
| LIABILITY INSURANCE                  | \$108,605                       | \$119,466                  | \$108,740                 | \$120,000                  |
| CONTINGENCY                          | 10,035                          | 130,000                    | \$50,000                  | 100,000                    |
| REFUNDS OF SEWER USER FEES           | 0                               | 2,500                      | \$2,500                   | 2,500                      |
| <b>TOTAL OTHER/ MISCELLANEOUS</b>    | <b>\$118,640</b>                | <b>\$251,966</b>           | <b>\$161,240</b>          | <b>\$222,500</b>           |
| TRANSFER OUT CLEAN WATER FUND        | 577943                          | 523,760                    | 523,760                   | 495,126                    |
| TRANSFER OUT DEBT                    | 159750                          | 201,550                    | 201,550                   | 190,638                    |
| TRANSFERS TO CAPITAL PROJECTS        | 0                               | 650000                     | 650000                    | 650,000                    |
| TRANSFERS TO INTERNAL SERVICE        | 604,278                         | 564,387                    | 564,387                   | 597,500                    |
| TOTAL OPERATING TRANSFERS OUT        | 1,341,971                       | 1,939,697                  | 1,939,697                 | 1,933,264                  |
| <b>TOTAL WATER POLLUTION CONTROL</b> | <b>\$7,447,401</b>              | <b>\$10,187,162</b>        | <b>\$10,046,736</b>       | <b>\$10,612,902</b>        |

## Financials

| REVENUES                                |                           |                            |                           |                            |
|-----------------------------------------|---------------------------|----------------------------|---------------------------|----------------------------|
| DESCRIPTION                             | 2025<br>ACTUAL<br>REVENUE | 2026<br>ORIGINAL<br>BUDGET | 2026<br>REVISED<br>BUDGET | 2027<br>APPROVED<br>BUDGET |
| ASSESSMENTS-INTEREST, LIENS & PENALTIES | \$392                     | \$650                      | \$4,000                   | \$3,500                    |
| <b>TOTAL TAXES &amp; PRIOR LEVIES</b>   | <b>\$392</b>              | <b>\$650</b>               | <b>\$4,000</b>            | <b>\$3,500</b>             |
| SEWER ASSESSMENTS & ADJUSTMENTS         | \$3,479                   | \$10,000                   | \$3,000                   | \$3,000                    |
| CUSTOMER DUMPING FEES                   | 222,760                   | 190,000                    | 225,000                   | 215,000                    |
| UNMETERED COMMERCIAL SEWER USER FEES    | 2,002,086                 | 2,293,200                  | 2,300,000                 | 2,808,260                  |
| UNMETERED DOMESTIC SEWER USER FEES      | 5,702,418                 | 6,012,604                  | 6,100,000                 | 6,717,259                  |
| UNMETERED FACTORY SEWER USER FEES       | 190,192                   | 225,000                    | 229,000                   | 228,000                    |
| UNMETERED PUBLIC SEWER USER FEES        | 377,712                   | 395,657                    | 425,000                   | 440,000                    |
| <b>TOTAL FINES/FEES</b>                 | <b>\$8,498,647</b>        | <b>\$9,126,461</b>         | <b>\$9,282,000</b>        | <b>\$10,411,519</b>        |
| SEWER CONNECTION PERMITS                | \$102,840                 | \$130,000                  | \$135,000                 | \$130,000                  |
| <b>TOTAL LICENSE, PERMITS, FEES</b>     | <b>\$102,840</b>          | <b>\$130,000</b>           | <b>\$135,000</b>          | <b>\$130,000</b>           |
| INTEREST INCOME                         | \$0                       | \$10,000                   | \$0                       | \$20,000                   |
| <b>TOTAL INVESTMENT EARNINGS</b>        | <b>\$0</b>                | <b>\$10,000</b>            | <b>\$0</b>                | <b>\$20,000</b>            |
| F.O.G. PERMITS                          | 0                         | 0                          | 0                         | 0                          |
| MISCELLANEOUS- OTHER                    | 3,737                     | 13,500                     | 13,000                    | 10,000                     |
| BUDGETARY FUND BALANCE UNRESTRICTED     | 0                         | 0                          | 0                         | 0                          |
| MISCELLANEOUS REVENUE LIENS             | 32,650                    | 30,000                     | 55,000                    | 55,000                     |
| MISCELLANEOUS PENALTIES SEWER USER      | 60,906                    | 53,000                     | 60,000                    | 60,000                     |
| TOTAL OTHER/MISCELLANEOUS               | 97,293                    | 96,500                     | 128,000                   | 125,000                    |
| <b>TOTAL WATER POLLUTION CONTROL</b>    | <b>\$8,699,172</b>        | <b>\$9,363,611</b>         | <b>\$9,549,000</b>        | <b>\$10,690,019</b>        |

# Organizational Chart



# Bristol Water Department

Robert Longo, Superintendent

The Enterprise Fund is used to account for the operations of the Bristol Water & Sewer Department. These operations are financed and operated in a manner similar to that of a private business enterprise where the intent is that all the costs, including depreciation, related to the provision of goods and services to the general public on a continuing basis, be financed or recovered primarily through user charges.

This fund is operated under the provision of Sections 25 and 48 of the City Charter.

The Bristol Water Department is a municipal department of the City of Bristol and is governed by a Board of Water and Sewer Commissioners appointed by the Mayor and approved by the City Council. Accounting duties, custody of monies received for water consumption or otherwise, the collection of bills, and the payment of bills incurred in the operation of said Water Department, shall be entrusted to the Board of Water Commissioners and shall be executed with the assistance and in accordance with guidelines established by the City Comptroller.

The Board of Water Commissioners shall adopt regulations:

1. For the use and protection of the water system and facilities.
2. To control the use of its land, water plant and facilities.
3. To prevent accidents and promote safety among its employees and for the use of said water plant.
4. For the planting, management, safeguarding and harvesting of trees on Water Department properties.
5. Relating to the operation of said water plant.
6. As to the methods, amounts, prices, quantity and quality of water supply to individual users.
7. To place limitations on water usage in the event of periods of droughts or other emergencies.

The Board of Water Commissioners shall govern the supply of water to all City residents. The Board may prescribe rules for the shut off of water supply in cases of non-payment, until payment arrangements are made, and may include penalties for default in payment of water charges. The Bristol Water Department encourages public participation and input into decisions that may affect the quality of water. Meetings of the Board of Water Commissioners are usually held on the third Tuesday of every month at the Water Treatment Plant located at 1080 Terryville Avenue in Bristol at 6:15 p.m.

The primary sources of supply for the Bristol Water Department are six reservoirs. These reservoirs are located in Bristol, Burlington, Harwinton and Plymouth. The water from these reservoirs is gravity fed to the water treatment plant on Terryville Avenue where it is sampled, tested, treated and filtered prior to entering the water distribution system. These surface water sources are supplemented by groundwater from five wells located on Barlow Street, Mechanic Street, and Mix Street in Bristol. The well water is naturally purified as it is filtered through the soil; however it is still sampled, tested, and treated at each well location. The watershed area surrounding the six reservoirs is protected forestland and comprises over 4,000 acres.

# Goals and Accomplishments

## Fiscal Year 2026 Goals and Accomplishments:

- The Bristol Water Department has applied for a \$19.5 million dollar revolving State loan to merge two well fields and provide treatment for emerging contaminants including manganese, iron and Pfa's. Under the merger, water from the Mix Street Wellfield will be sent via a 3 mile transmission main to the Mechanic Street wellfield and treatment of all water will occur in one location, saving additional treatment plant construction.

## Fiscal Year 2027 Goals:

- The Bristol Water Department is currently working on the design process for a \$19.5 million dollar upgrade to our two well fields to provide treatment for emerging contaminants and PFAS. The project is estimated to be completed in 2028. Additionally, the department is working to perform inspections of its 10 water storage tanks and evaluate the replacement of the Chippens Hill and Stevens Street tanks.

## Long Term Goals:

- Provide high quality water to the customers at a low cost.
- Continue the ongoing effort to reduce expenses. Automation assists the department in meeting some of the cost aspects of this goal.

## Comparative Enterprise Fund

|                                          | FY 2025 Actual       | FY 2026<br>Estimated | FY 2027 Budget       |
|------------------------------------------|----------------------|----------------------|----------------------|
| <b>Net Position at Beginning of Year</b> | <b>\$ 23,958,168</b> | <b>\$ 27,171,049</b> | <b>\$ 26,815,735</b> |
| <b>Revenues</b>                          |                      |                      |                      |
| Charges for Services                     | \$ 19,401,037        | \$ 21,147,130        | \$ 22,415,950        |
| Miscellaneous                            | 543,212              | 554,790              | 560,000              |
| Interest Income                          | 125,628              | 138,000              | 140,000              |
|                                          | <b>\$ 20,069,877</b> | <b>\$ 18,641,235</b> | <b>\$ 20,372,551</b> |
| <b>Expenses</b>                          |                      |                      |                      |
| General Government                       | \$ 15,766,315        | \$ 15,901,149        | \$ 20,182,492        |
| Debt Service                             | 694,066              | 436,860              | 830,192              |
|                                          | <b>\$ 16,460,381</b> | <b>\$ 16,338,009</b> | <b>\$ 21,012,684</b> |
| <b>Excess (Deficiency) of I</b>          | <b>206,535</b>       | <b>2,303,226</b>     | <b>(640,133)</b>     |
| <b>Net Position at End of Y</b>          | <b>\$ 27,171,049</b> | <b>\$ 26,815,735</b> | <b>\$ 26,175,602</b> |

## Expenditure and Position Summary

|                     | 2025 Actual | 2026 Estimate | 2027 Budget |
|---------------------|-------------|---------------|-------------|
| Salary Expenditures | \$3,202,378 | \$3,024,974   | \$3,025,290 |
| Full time Positions | 36          | 36            | 36          |

## Salaries

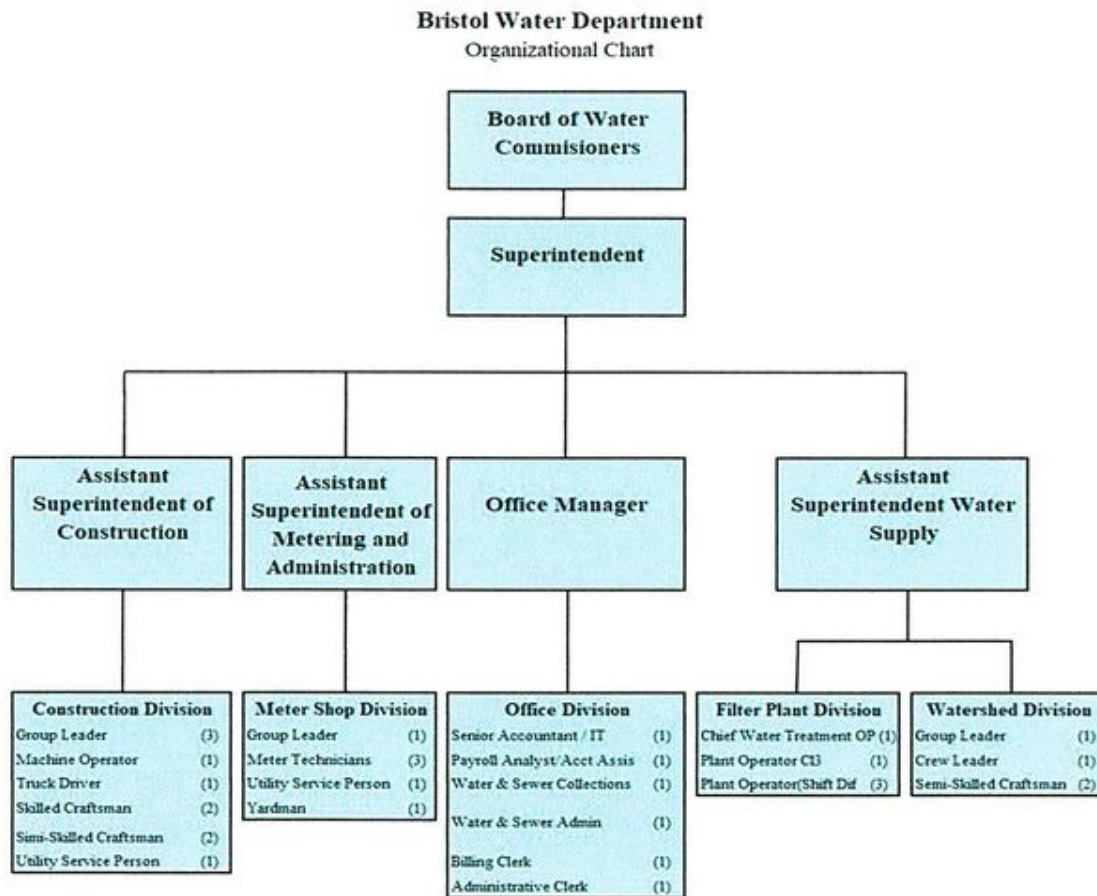
| Qty | Position                            | Salary  |
|-----|-------------------------------------|---------|
| 1   | Superintendent                      | 96,295  |
| 1   | Assistant Supt - Construction       | 130,046 |
| 1   | Assistant Supt - Administration     | 130,046 |
| 1   | Assistant Supt - WTP                | 130,046 |
| 1   | Chief Water Treatment Operator      | 99,917  |
| 1   | Office Manager                      | 49,959  |
| 5   | Group Leaders                       | 380,037 |
| 1   | Construction Coordinator            | 76,731  |
| 3   | Skilled Craftsman                   | 198,432 |
| 4   | Semi-Skilled Craftsman              | 264,576 |
| 1   | Backhoe Operator                    | 73,112  |
| 3   | Meter Technician                    | 198,432 |
| 1   | Water Utility Service Person        | 66,144  |
| 1   | Yardman                             | 60,798  |
| 2   | Plant Operator                      | 132,288 |
| 3   | Plant Operator w/Shift Differential | 311,260 |
| 1   | Crew Leader                         | 73,112  |
| 1   | Accountant                          | 46,915  |
| 1   | Payroll Benefits/Accounting Asst    | 67,217  |
| 1   | Water & Sewer Collections Clerk     | 56,199  |
| 1   | Billing Analyst                     | 56,199  |
| 1   | Administrative Clerk/Meter Shop     | 56,199  |
| 1   | Water & Sewer Admin                 | 65,013  |
| 3   | Seasonal Employees                  | 30,000  |

# Financial Statement

| BRISTOL WATER DEPARTMENT                                                      |                                               |           |           |           |           |           |
|-------------------------------------------------------------------------------|-----------------------------------------------|-----------|-----------|-----------|-----------|-----------|
| Statement of Revenues, Expenses and Changes in Retained Earnings/Fund Balance |                                               |           |           |           |           |           |
| (thousands)                                                                   |                                               |           |           |           |           |           |
|                                                                               |                                               | Actual    | Actual    | Actual    | Actual    | Actual    |
|                                                                               |                                               | 6/30/2025 | 6/30/2024 | 6/30/2023 | 6/30/2022 | 6/30/2021 |
| Operating revenues:                                                           |                                               |           |           |           |           |           |
|                                                                               | Charges for services                          | \$10,709  | \$8,644   | \$8.65    | \$8,560   | \$8,891   |
|                                                                               | Miscellaneous                                 | 543       | 497       | 414       | 427       | 447       |
|                                                                               | Total operating revenues                      | \$ 11,252 | \$ 9,060  | \$ 8,987  | \$ 9,338  | \$ 8,929  |
| Operating expenses:                                                           |                                               |           |           |           |           |           |
|                                                                               | Source of supply                              | \$254     | \$211     | \$180     | \$211     | \$301     |
|                                                                               | Pumping                                       | 411       | 236       | 257       | 257       | 292       |
|                                                                               | Purification                                  | 1,571     | 1,814     | 1,680     | 1,512     | 1,168     |
|                                                                               | Transmission and distribution                 | 2,549     | 2,765     | 3,192     | 2,483     | 1,151     |
|                                                                               | Customer accounts, administrative and general | 3,142     | 3,023     | 3,109     | 3,145     | 3,029     |
|                                                                               | Depreciation                                  | 1,330     | 1,266     | 1,126     | 1,158     | 1,162     |
|                                                                               | Taxes other than income taxes                 | 562       | 557       | 617       | 617       | 575       |
|                                                                               | Loss on disposal                              | 0         | 0         | 0         | 0         | 0         |
|                                                                               | Total operating expenses                      | \$ 9,819  | \$ 9,872  | \$ 10,161 | \$ 9,383  | \$ 7,678  |
|                                                                               | Operating income (Loss)                       | 1,433     | (731)     | 1,101     | (396)     | 1,660     |
| Nonoperating revenue (expenses):                                              |                                               |           |           |           |           |           |
|                                                                               | Reimbursement from other funds                |           |           |           |           |           |
|                                                                               | Interest income                               | \$126     | \$139     | \$98      | \$5       | \$5       |
|                                                                               | Interest expense                              | (34)      | (37)      | (33)      | (50)      | (63)      |
|                                                                               | Loss on disposal                              |           |           |           |           |           |
|                                                                               | Amortization of debt discount and expense     | 0         | 0         | 23        | 21        | 18        |
|                                                                               | Bond Issuance Costs                           | 0         | 0         | 0         | 0         | 0         |
|                                                                               | Total nonoperating revenues                   |           |           |           |           |           |
|                                                                               | (expenses)                                    | \$92      | \$102     | 88        | (24)      | (40)      |
|                                                                               | Net Income (loss)                             | 1,524     | (629)     | (1,013)   | (420)     | 1,620     |
|                                                                               | Retained earnings/fund balance, July 1        | 34,272    | 34,901    | 35,914    | 36,334    | 34,714    |
|                                                                               | Retained earnings/fund balance, June 30       | \$35,796  | \$34,272  | \$34,901  | \$35,914  | \$36,334  |

| BRISTOL WATER DEPARTMENT BUDGET SUMMARY |                    |                     |                     |                     |                     |
|-----------------------------------------|--------------------|---------------------|---------------------|---------------------|---------------------|
| REVENUE ESTIMATE SUMMARY 2026-2027      |                    |                     |                     |                     |                     |
|                                         | ACTUAL             | AMENDED             | CURRENT YR          |                     |                     |
|                                         | RECEIVED           | BUDGET              | REVISED EST.        | REQUEST             | APPROVED            |
| ACCOUNTS RECEIVABLE:                    | 2024-2025          | 2025-2026           | 2025-2026           | 2026-2027           | 2026-2027           |
|                                         |                    |                     |                     |                     |                     |
| WATER SALES                             | 10,615,414         | 10,200,000          | 10,400,000          | 12,046,707          | 12,046,707          |
| WATER LIENS                             | 25,750             | 15,000              | 28,000              | 28,000              | 28,000              |
| SERVICE ACCOUNTS                        | 41,941             | 20,000              | 20,000              | 20,000              | 20,000              |
| SERVICE ACCOUNT LIENS                   | 1,810              | 1,500               | 1,500               | 1,500               | 1,500               |
| PENALTIES                               | 66,385             | 80,000              | 70,000              | 80,000              | 80,000              |
| ASSESSMENTS                             | 4,743              | 15,000              | 5,000               | 15,000              | 15,000              |
| WPC DEPARTMENT PAYMENTS                 | 57,000             | 57,000              | 57,000              | 57,000              | 57,000              |
| CELL TOWER LEASE                        | 206,203            | 215,000             | 213,853             | 215,000             | 215,000             |
| LAND LEASE                              | 34,081             | 34,000              | 41,000              | 34,000              | 34,000              |
| BULK RAW WATER                          | 720                | 1,000               | 1,000               | 1,000               | 1,000               |
| FINES                                   | 10,000             | 14,000              | 10,000              | 14,000              | 14,000              |
| SEWER ACCOUNT LIENS                     | 3,857              | 3,100               | 3,500               | 3,100               | 3,100               |
| SUNDRY ACCOUNTS                         | 555                | 4,300               | 4,300               | 4,300               | 4,300               |
| CLOSING COSTS                           | 94,075             | 106,040             | 106,040             | 106,040             | 106,040             |
| SCRAP METAL SALES                       | 7,714              | 5,000               | 5,000               | 5,000               | 5,000               |
| FORESTRY PROGRAM                        | 40,272             | 7,000               | 7,000               | 7,000               | 7,000               |
| WATER SERVICE REINSTATEMENT             | 110,650            | 85,000              | 102,000             | 85,000              | 85,000              |
| REMOVE METER                            | 6,550              | 6,000               | 12,000              | 6,000               | 6,000               |
| <b>TOTAL REVENUES</b>                   | <b>11,327,720</b>  | <b>10,868,940</b>   | <b>11,087,193</b>   | <b>12,728,647</b>   | <b>12,728,647</b>   |
|                                         |                    |                     |                     |                     |                     |
| EXPENSE ESTIMATE SUMMARY 2026-2027      |                    |                     |                     |                     |                     |
|                                         | PRIOR YEAR         | AMENDED             | CURRENT YR          |                     |                     |
|                                         | EXPENDED           | BUDGET              | REVISED EST.        | REQUEST             | APPROVED            |
| EXPENSE BY TYPE                         | 2024-2025          | 2025-2026           | 2025-2026           | 2026-2027           | 2026-2027           |
|                                         |                    |                     |                     |                     |                     |
| SALARY                                  | \$3,202,378        | \$3,107,958         | \$3,024,974         | \$3,025,290         | \$3,025,290         |
| FRINGE BENEFITS                         | 1,453,096          | 1,746,690           | 1,746,690           | 1,825,194           | 1,825,194           |
| OPERATING SERVICES                      | 2,600,887          | 2,744,537           | 2,942,950           | 2,911,962           | 2,911,962           |
| SUPPLIES & MATERIALS                    | 1,355,532          | 1,286,740           | 1,285,883           | 1,373,908           | 1,373,908           |
| CAPITAL OUTLAY                          | 390,573            | 1,966,156           | 1,966,156           | 3,479,755           | 3,479,755           |
| <b>TOTAL EXPENSES</b>                   | <b>\$9,002,466</b> | <b>\$10,852,081</b> | <b>\$10,966,653</b> | <b>\$12,616,109</b> | <b>\$12,616,109</b> |
|                                         |                    |                     |                     |                     |                     |
| <b>BUDGET SURPLUS (DEFICIT)</b>         | <b>2,325,254</b>   | <b>\$16,859</b>     | <b>120,540</b>      | <b>112,538</b>      | <b>\$112,538</b>    |

# Organizational Chart



**2026-2027 CAPITAL BUDGET**  
**CAPITAL IMPROVEMENT & STRATEGIC PLANNING COMMITTEE - APPROVED MARCH 3, 2026**  
**BOARD OF FINANCE**

| Department          | Request Title                                                 | Project Total  | Total To Date | Bonding       | Cash       | Grants       | LOCIP      | Other      | Total 2027    | Total Future  |
|---------------------|---------------------------------------------------------------|----------------|---------------|---------------|------------|--------------|------------|------------|---------------|---------------|
| Education           | Security Upgrades                                             | \$ 3,350,000   | \$ 2,000,000  | \$ 1,350,000  |            |              |            |            | \$ 1,350,000  | \$ -          |
|                     | Bristol Eastern High School - Roof and Mechanicals            | \$ 33,280,000  |               | \$ 3,328,000  |            |              |            |            | \$ 3,328,000  | \$ 29,952,000 |
|                     | Bristol Central High School - Roof and Mechanicals            | \$ 30,900,000  | \$ 8,800,000  | \$ 2,210,000  |            |              |            |            | \$ 2,210,000  | \$ 19,890,000 |
|                     |                                                               | \$ -           |               |               |            |              |            |            |               |               |
| Fire Department     | Fire Headquarters Renovations                                 | \$ 3,000,000   |               | \$ 250,000    |            |              |            |            | \$ 250,000    | \$ 2,750,000  |
|                     | Municipal Police & Fire Training Center                       | \$ 12,000,000  |               | \$ 2,000,000  |            | \$ 3,150,000 |            |            | \$ 5,150,000  | \$ 6,850,000  |
|                     |                                                               | \$ -           |               |               |            |              |            |            |               |               |
| Information Systems | City Wide Phone System                                        | \$ 700,000     |               |               |            |              | \$ 700,000 |            | \$ 700,000    | \$ -          |
|                     |                                                               | \$ -           |               |               |            |              |            |            |               |               |
| Parks & Recreation  | Rockwell Park Pavilion & Gazebo Roof Replacements             | \$ 200,000     |               |               | \$ 200,000 |              |            |            | \$ 200,000    | \$ -          |
|                     | Chevy Truck with Multibody System                             | \$ 135,000     |               |               | \$ 135,000 |              |            |            | \$ 135,000    | \$ -          |
|                     | Page Park Revitalization                                      | \$ 19,550,000  | \$ 10,650,000 | \$ 8,900,000  |            |              |            |            | \$ 8,900,000  |               |
|                     | Hoppers-Birge & Robert Property Park Dam & Trail Improvements | \$ 250,000     |               | \$ 250,000    |            |              |            |            | \$ 250,000    | \$ 2,250,000  |
|                     | Municipal Golf Course Purchase                                | \$ 5,500,000   |               | \$ 5,500,000  |            |              |            |            | \$ 5,500,000  |               |
|                     |                                                               |                |               |               |            |              |            |            |               |               |
| Police Department   | Public Safety Communications Systems                          | \$ 12,200,000  |               | \$ 350,000    |            |              |            |            | \$ 350,000    | \$ 11,850,000 |
|                     |                                                               |                |               |               |            |              |            |            |               |               |
| Public Works        |                                                               |                |               |               |            |              |            |            |               |               |
|                     | Mellen Street Culvert Replacement (South St & Mem Blvd)       | \$ 1,879,060   | \$ 199,060    | \$ 780,000    |            | \$ 900,000   |            |            | \$ 1,680,000  | \$ -          |
|                     | City Wide Document Scanning Project                           | \$ -           |               |               |            |              |            |            | \$ -          | \$ -          |
|                     | Andrews Street Culvert                                        | \$ 1,750,000   | \$ 1,137,250  | \$ 306,375    |            | \$ 306,375   |            |            | \$ 612,750    | \$ -          |
|                     | Police Court Complex                                          | \$ 11,500,000  | \$ 3,100,000  | \$ 3,000,000  |            |              |            |            | \$ 3,000,000  | \$ 5,400,000  |
|                     | East Road Drainage Improvements                               | \$ 575,000     |               | \$ 575,000    |            |              |            |            | \$ 575,000    | \$ -          |
|                     | Manross Library Roof Replacement                              | \$ 110,000     |               |               |            |              |            | \$ 110,000 | \$ 110,000    | \$ -          |
|                     | Plan of Conservation and Development Update                   | \$ 255,000     |               |               | \$ 255,000 |              |            |            | \$ 255,000    | \$ -          |
|                     | Public Works Garage Master Plan                               | \$ 7,250,000   |               | \$ 250,000    |            |              |            |            | \$ 250,000    | \$ 7,000,000  |
|                     | Collins Road Storm Drainage                                   | \$ 310,000     |               | \$ 310,000    |            |              |            |            | \$ 310,000    | \$ -          |
|                     | Field Street Culvert                                          | \$ 1,600,000   | \$ 430,000    | \$ 370,000    |            | \$ 800,000   |            |            | \$ 1,170,000  | \$ -          |
|                     |                                                               |                |               |               |            |              |            |            |               |               |
| Total Departments   |                                                               | \$ 146,294,060 | \$ 26,316,310 | \$ 29,729,375 | \$ 590,000 | \$ 5,156,375 | \$ 700,000 | \$ 110,000 | \$ 36,285,750 | \$ 85,942,000 |

# Bristol Burlington Health District

The Bristol-Burlington Health District (BBHD) is a full-service governmental public health agency serving the City of Bristol and Town of Burlington. BBHD is professionally organized and operated as required per Chapter 368f of the General Statutes of the State of Connecticut. BBHD is responsible for reducing morbidity, mortality and injuries within our populations, enforcing various public health and environmental health laws and protecting our environment and natural resources to improve the overall quality of life for our residents, businesses and visitors. BBHD is primarily funded by the State of CT Per Capita grant and by each of the member municipalities via a per capita rate set by the BBHD Board of Health. BBHD is governed by a Board of Health that convenes regularly and whose function is to create, approve or amend the budget and general policies. Each municipality in a health district appoints one member for each 10,000 residents or part thereof, but no municipality shall have more than five representatives. The BBHD Board consists of six members; five members are appointed by the Bristol City Council and one member is appointed by the Burlington Board of Selectmen. The term of office for members of the District Board is three years. Members may be re-appointed for consecutive terms.

The fiscal year of the Health District is from July 1 to June 30. Each year, in early spring, the BBHD Board of Health has a public hearing on its proposed budget. Following the public hearing and before April 30, the Board of Health adopted its annual budget.

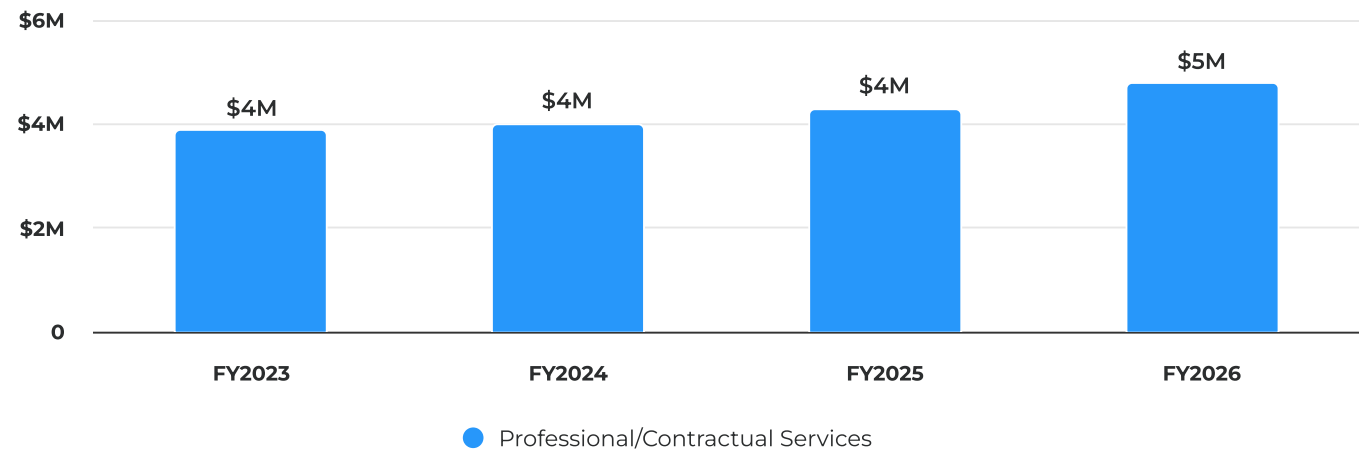
## Programs and Services

**Staff:** BBHD has 50 full-time professional employees who provide various types of services and programs, such as:

- **Community Health services**, which include public health nursing; surveillance and management of communicable and reportable diseases; general immunizations; Maternal, Infant and Family Outreach (MIFO) services; case management and supportive services for vulnerable and at risk populations; and general social services.
- **Dental Health services** for school-age and senior populations.
- **School Health services** (school nurses and health aides).
- **Emergency Preparedness**, which includes planning, responding, conducting exercises and educational services;
- **Housing Code Enforcement services**, which include investigating complaints and enforcing state and local housing and sanitary laws;
- **Environmental Health services**, which include Regulatory Oversight of various types of businesses, activities and conditions, such as: food establishments; schools; childcare; hair, nail and beauty salons; body arts; swimming pools; septic systems; private water supply wells; and the investigation, inspection and mitigation of public health and environmental health hazards and nuisances;
- **Medical Advisory** by a CT licensed physician.

# Expenditures

Historical Expenditures and Current Year



## Expenditures

| Category                                | FY 2025<br>Actual | FY 2026<br>Original<br>Budget | FY 2026<br>Revised<br>Budget | FY 2026<br>Actual | FY 2027<br>Requested | FY 2026 vs.<br>FY 2027 |
|-----------------------------------------|-------------------|-------------------------------|------------------------------|-------------------|----------------------|------------------------|
| Professional/Contractual Services       |                   |                               |                              |                   |                      |                        |
| PROFESSIONAL FEES & SERVICES            | \$4,285,860       | \$4,771,270                   | \$4,771,270                  | \$2,385,635       | \$4,703,440          | -1.42%                 |
| Total Professional/Contractual Services | \$4,285,860       | \$4,771,270                   | \$4,771,270                  | \$2,385,635       | \$4,703,440          | -1.42%                 |
| Total Expenditures                      | \$4,285,860       | \$4,771,270                   | \$4,771,270                  | \$2,385,635       | \$4,703,440          | -1.42%                 |

# Goals and Accomplishments

## Fiscal Year 2026 Goals and Accomplishments:

- Approval of our new office space in the north wing of the Douglas A. Beals Senior Center complex at 240 Stafford Ave.
- Credentialed by Medicare, Medicaid and several private carriers to receive reimbursement for healthcare services.
- BBHD received reimbursement from health insurance carriers for the services we delivered to our populations.
- BBHD reduced the number of school days missed by new students entering the district who lacked required physicals and vaccinations.
- BBHD has successfully connected several residents who experienced non-fatal overdoses with diversion and recovery services.

## Summary of 2026-2027 Request:

- BBHD's proposed budget request from the City of Bristol is estimated to be a 3.40% increase over the 2025 - 2026 budget.
- BBHD's Collective Bargaining Agreement for 2026 – 2028 has not been settled, therefore actual salaries, fringe benefits and other related expenditures are not yet established.

## Fiscal Year 2027 Goals:

- Move into our new space.
- To offer expanded healthcare services in our new clinical space to residents, municipal employees and private employers.
- Expand our collaboration with our community healthcare partners.
- Expand our Lactation Consulting partnership with Bristol Health.
- Increase our revenue from reimbursable services we offer our communities.

## Long Term Goals:

- Expand our existing healthcare and oral health services.
- Provide mental health, substance abuse diversion and recovery services.
- Reduce the dependency on the taxpayers for the services we provide.

# Performance Measures

| Clients Served        | FY2022 | FY2023 | FY2024 | FY2025 |
|-----------------------|--------|--------|--------|--------|
| Dental Clinic         | 188    | 166    | 145    | 75     |
| School Dental Program | 3072   | 2983   | 3631   | 2121   |
| Rabies Clinic         | X      | X      | 50     | 71     |
| MIFO                  | X      | X      | 20     | 7      |
| Outreach              | X      | 152    | 103    | 67     |

# Board of Health

|                                        |        |
|----------------------------------------|--------|
| Brian Suchinski - Bristol, Chairperson | 7/2027 |
| Donna Friday - Bristol                 | 7/2027 |
| Robert Wetmore, Bristol                | 7/2026 |
| Kathy Langlais, Bristol                | 7/2028 |
| Robert Wollenberg, Bristol             | 7/2026 |
| Joshua Plourde - Burlington            | 6/2026 |



**Bristol-Burlington Health District  
Budget Summary for City**

|                                                | <b>2027</b>         | <b>2026</b>         | <b>Increase (Decrease)</b> |               |
|------------------------------------------------|---------------------|---------------------|----------------------------|---------------|
|                                                |                     |                     | <b>\$</b>                  | <b>%</b>      |
| <b>REVENUE</b>                                 |                     |                     |                            |               |
| 422012 Miscellaneous fees                      | \$ 14,690           | \$ 12,297           | \$ 2,393                   | 19.46%        |
| 432600 State Per Capita                        | \$ 215,997          | \$ 182,655          | \$ 33,342                  | 18.25%        |
| 432859 Private Medical Insurance Reimbursement | \$ 66,575           | \$ 66,575           | \$ 0                       | 100.00%       |
| 441007 License Fees                            | \$ 134,000          | \$ 134,000          | \$ 0                       | 0.00%         |
| 460000 Interest                                | \$ 52,942           | \$ 53,225           | \$ (283)                   | -0.53%        |
| 470601 Bristol Per Capita                      | \$ 513,642          | \$ 513,642          | \$ 0                       | 0.00%         |
| 470602 Burlington Per Capita                   | \$ 80,444           | \$ 80,444           | \$ 0                       | 0.00%         |
| 432802 Husky                                   | \$ -                | \$ 49,000           | \$ (49,000)                | -100.00%      |
| 431600 Emergency Prep Grant                    | \$ 44,831           | \$ 44,212           | \$ 619                     | 1.40%         |
| <b>Total</b>                                   | <b>\$ 1,123,121</b> | <b>\$ 1,069,475</b> | <b>\$ 53,646</b>           | <b>5.02%</b>  |
| 470601 Bristol - Housing                       | \$ 325,235          | \$ 330,929          | \$ (5,694)                 | -1.72%        |
| 470601 BOE - Dental                            | \$ 237,163          | \$ 244,129          | \$ (6,967)                 | -2.85%        |
| 470601 BOE - School Health                     | \$ 3,256,316        | \$ 3,311,492        | \$ (55,176)                | -1.67%        |
| 470601 Public Health Services                  | \$ 371,080          | \$ 471,080          | \$ (100,000)               | -21.23%       |
| Use of Fund Balance to Offset Reductions       | \$ 151,952          | \$ -                | \$ 151,952                 | 100.00%       |
| <b>Total City/BOE Services</b>                 | <b>\$ 4,341,746</b> | <b>\$ 4,357,631</b> | <b>\$ (15,885)</b>         | <b>-0.36%</b> |
| <b>Total Budget</b>                            | <b>\$ 5,464,867</b> | <b>\$ 5,427,106</b> | <b>\$ 37,761</b>           | <b>0.70%</b>  |

**Bristol-Burlington Health District  
Budget Summary for City**

|                                 | <b>2027</b>         | <b>2026</b>         | <b>Increase (Decrease)</b> |               |
|---------------------------------|---------------------|---------------------|----------------------------|---------------|
|                                 |                     |                     | <b>\$</b>                  | <b>%</b>      |
| <b>EXPENDITURES</b>             |                     |                     |                            |               |
| 6064210 <b>Core:</b>            |                     |                     |                            |               |
| Salary and related              | \$ 597,403          | \$ 581,589          | \$ 15,813                  | 2.72%         |
| Employee benefits               | \$ 133,458          | \$ 111,866          | \$ 21,592                  | 19.30%        |
| Retiree health insurance        | \$ 92,000           | \$ 74,770           | \$ 17,230                  | 23.04%        |
| All other                       | \$ 300,260          | \$ 301,250          | \$ (990)                   | -0.33%        |
|                                 | <b>\$ 1,123,121</b> | <b>\$ 1,069,475</b> | <b>\$ 53,646</b>           | <b>5.02%</b>  |
| <b>EXPENDITURES</b>             |                     |                     |                            |               |
| 6064211 <b>Housing:</b>         |                     |                     |                            |               |
| Salary and related              | \$ 225,248          | \$ 218,206          | \$ 7,042                   | 3.23%         |
| Employee benefits               | \$ 52,202           | \$ 66,924           | \$ (14,722)                | -22.00%       |
| Retiree health insurance        | \$ 41,000           | \$ 40,961           | \$ 39                      | 0.09%         |
| All other                       | \$ 6,785            | \$ 4,838            | \$ 1,947                   | 40.24%        |
|                                 | <b>\$ 325,235</b>   | <b>\$ 330,929</b>   | <b>\$ (5,694)</b>          | <b>-1.72%</b> |
| <b>EXPENDITURES</b>             |                     |                     |                            |               |
| 6064212 <b>School Dental:</b>   |                     |                     |                            |               |
| Salary and related              | \$ 219,151          | \$ 213,359          | \$ 5,791                   | 2.71%         |
| Employee benefits               | \$ 3,240            | \$ 3,429            | \$ (189)                   | -5.50%        |
| Retiree health insurance        | \$ -                | \$ 15,069           | \$ (15,069)                | -100.00%      |
| All other                       | \$ 14,772           | \$ 12,272           | \$ 2,500                   | 20.37%        |
|                                 | <b>\$ 237,163</b>   | <b>\$ 244,129</b>   | <b>\$ (6,967)</b>          | <b>-2.85%</b> |
| <b>EXPENDITURES</b>             |                     |                     |                            |               |
| 6064213 <b>School Health:</b>   |                     |                     |                            |               |
| Salary and related              | \$ 2,335,751        | \$ 2,368,108        | \$ (32,357)                | -1.37%        |
| Employee benefits               | \$ 626,065          | \$ 632,954          | \$ (6,889)                 | -1.09%        |
| Retiree health insurance        | \$ 150,000          | \$ 173,931          | \$ (23,931)                | -13.76%       |
| All other                       | \$ 144,500          | \$ 136,500          | \$ 8,000                   | 5.86%         |
|                                 | <b>\$ 3,256,316</b> | <b>\$ 3,311,492</b> | <b>\$ (55,176)</b>         | <b>-1.67%</b> |
| 6064209 <b>EXPENDITURES</b>     |                     |                     |                            |               |
| <b>Public Health Services:</b>  |                     |                     |                            |               |
| Salary and related              | \$ 403,085          | \$ 350,265          | \$ 52,820                  | 15.08%        |
| Employee benefits               | \$ 112,647          | \$ 114,705          | \$ (2,058)                 | -1.79%        |
| All other                       | \$ 7,300            | \$ 6,110            | \$ 1,190                   | 19.48%        |
|                                 | <b>\$ 523,032</b>   | <b>\$ 471,080</b>   | <b>\$ 51,952</b>           | <b>11.03%</b> |
| <b>Total City/BOE Services</b>  | <b>\$ 4,341,746</b> | <b>\$ 4,357,631</b> | <b>\$ (15,885)</b>         | <b>-0.36%</b> |
| <b>Total Budget</b>             | <b>\$ 5,464,867</b> | <b>\$ 5,427,106</b> | <b>\$ 37,761</b>           | <b>0.70%</b>  |
| <b>Salary and related</b>       | <b>\$ 3,780,637</b> | <b>\$ 3,731,528</b> | <b>\$ 49,110</b>           | <b>1.32%</b>  |
| <b>Employee benefits</b>        | <b>\$ 927,612</b>   | <b>\$ 929,877</b>   | <b>\$ (2,265)</b>          | <b>-0.24%</b> |
| <b>Retiree health insurance</b> | <b>\$ 283,000</b>   | <b>\$ 304,731</b>   | <b>\$ (21,731)</b>         | <b>-7.13%</b> |
| <b>All other</b>                | <b>\$ 473,617</b>   | <b>\$ 460,970</b>   | <b>\$ 12,647</b>           | <b>2.74%</b>  |
|                                 | <b>\$ 5,464,867</b> | <b>\$ 5,427,106</b> | <b>\$ 37,761</b>           | <b>0.70%</b>  |

**2026-27****SCHOOL DEBT**

|                                  |            | <b><u>Principal</u></b> | <b><u>Interest</u></b> | <b><u>TOTAL DEBT SERVICE</u></b> |
|----------------------------------|------------|-------------------------|------------------------|----------------------------------|
| School Bnd 2017                  | 5/30/17    | 200,000                 | 4,250                  | 204,250                          |
| School Bnd Refunding 2017        | 11/09/17   | 1,341,000               | 241,740                | 1,582,740                        |
| School Bonds 2019                | 11/12/19   | 1,040,000               | 423,850                | 1,463,850                        |
| School Bonds 2022                | 3/30/2022  | 590,000                 | 338,365                | 928,365                          |
| Refunding 2024 (2018)            | 12/30/2024 | 163,000                 | 190,925                | 353,925                          |
| 2025 BANS                        | 11/2025    |                         | 1,935,608              | 1,935,608                        |
| <b>2026 BANS/Bonds Estimated</b> | 11/2026    |                         | 676,000                | 676,000                          |
| <b>subtotal</b>                  |            | <b>3,334,000</b>        | <b>3,810,738</b>       | <b>7,144,738</b>                 |

**GENERAL IMPROVEMENT**

|                                  |          |                  |                  |                  |
|----------------------------------|----------|------------------|------------------|------------------|
| Improvement Bnd 2017B            | 5/30/17  | 453,000          | 81,660           | 534,660          |
| Improvement Bnd Refunding 2017   | 11/09/17 | 1,045,000        | 22,206           | 1,067,206        |
| Improvement Bonds 2018 Series B  | 10/25/18 | 415,000          | 202,312          | 617,312          |
| Improvement Bonds 2019           | 11/12/19 | 290,000          | 116,000          | 406,000          |
| Improvement Bonds 2022           | 03/30/22 | 750,000          | 431,463          | 1,181,463        |
| Improvement Bonds 2023           | 04/03/23 | 1,500,000        | 1,166,500        | 2,666,500        |
| Refunding 2024                   | 12/30/24 | 698,000          | 879,130          | 1,577,130        |
| 2025 BANS                        | 11/2025  |                  | 1,290,406        | 1,290,406        |
| <b>2026 BANS/Bonds Estimated</b> | 11/2026  |                  | 380,250          | 380,250          |
| <b>subtotal</b>                  |          | <b>5,151,000</b> | <b>4,569,927</b> | <b>9,720,927</b> |

**SEWER**

|                          |            |                |               |                |
|--------------------------|------------|----------------|---------------|----------------|
| Sewer Bnd Refunding 2017 | 11/09/17   | 284,000        | 51,240        | 335,240        |
| Refunding 2024 (2018)    | 12/30/2024 | 4,000          | 3,620         | 7,620          |
| <b>subtotal</b>          |            | <b>288,000</b> | <b>54,860</b> | <b>342,860</b> |

**Debt Service Totals FY 2026-27**

|  |  |                  |                  |                   |
|--|--|------------------|------------------|-------------------|
|  |  | <b>8,773,000</b> | <b>8,435,525</b> | <b>17,208,525</b> |
|--|--|------------------|------------------|-------------------|

**Less Sewer Payment**

|           |          |           |
|-----------|----------|-----------|
| (146,000) | (29,240) | (175,240) |
|-----------|----------|-----------|

**Less Bond Premium**

|           |           |
|-----------|-----------|
| (393,582) | (393,582) |
|-----------|-----------|

**Less Note Premium**

|             |             |
|-------------|-------------|
| (1,155,704) | (1,155,704) |
|-------------|-------------|

**Less Use of Debt Service Reserves**

|           |           |
|-----------|-----------|
| (483,999) | (483,999) |
|-----------|-----------|

**less reductions**

|                  |                    |                    |
|------------------|--------------------|--------------------|
| <b>(146,000)</b> | <b>(2,062,525)</b> | <b>(2,208,525)</b> |
|------------------|--------------------|--------------------|

**Net Debt Service Totals FY 2026-27**

|                  |                  |                   |
|------------------|------------------|-------------------|
| <b>8,627,000</b> | <b>6,373,000</b> | <b>15,000,000</b> |
|------------------|------------------|-------------------|

# Employee Benefits

The Employee Benefits section includes the City's payment of Life Insurance, HMO-Dental, Health Insurance-City, Disability Insurance, FICA, Medicare, Employee Assistance Program, and Unemployment Insurance.

The "Transfer to Health Benefits" in parentheses indicates the Health Insurance-City appropriation transferred out to the Health Benefits Internal Service Fund as shown within the Operating Transfers Out activity.

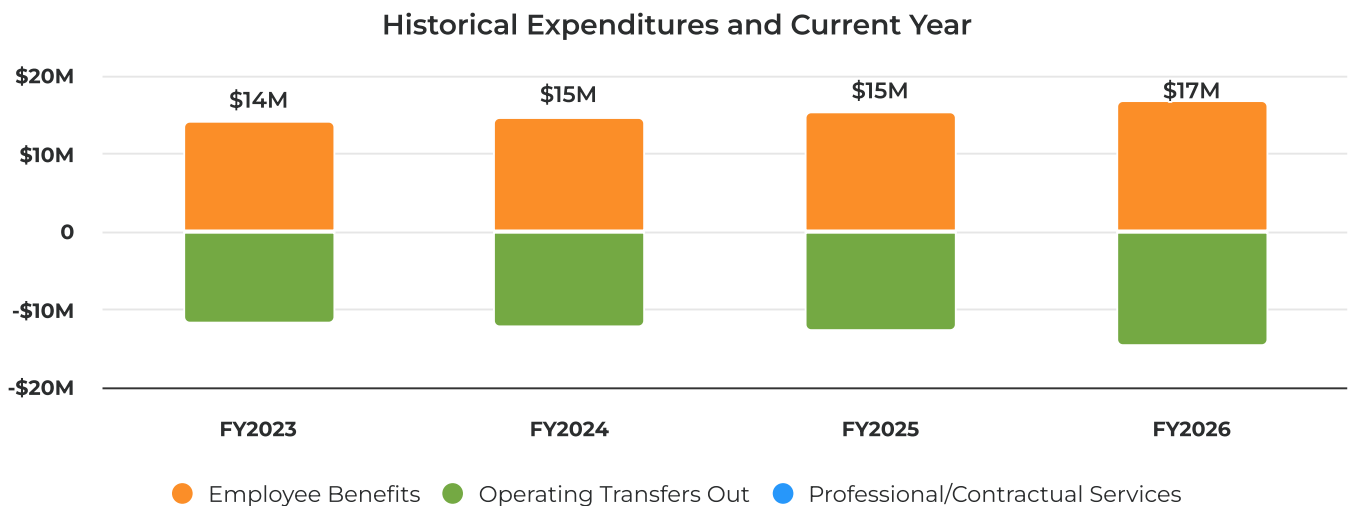
The following is a listing of the Employee Benefits and the vendor provider/payee:

| Category                    | Vendor Provider/Payee           |
|-----------------------------|---------------------------------|
| Life Insurance              | Madison National Life Insurance |
| Dental                      | Cigna-HMO; Anthem               |
| Health Insurance            | Cigna                           |
| Disability Insurance        | Madison National Life Insurance |
| FICA (City Share 6.2%)      | Internal Revenue Service        |
| Medicare (City Share 1.45%) | Internal Revenue Service        |
| Employee Assistance Program | Wheeler Clinic                  |
| Unemployment Insurance      | State of CT Department of Labor |

The 2025-2026 General Fund budget for Employee Benefits reflects a 3.2% decrease. The decrease does not reflect the increase in health insurance. That can be seen in the Operating Transfers Out as noted above. However, the City is in its sixteenth year with Cigna for medical and eighth year of pharmacy benefits with Cigna. Anthem and a fully insured Cigna HMO plan provide dental benefits. More information on the City's Health Benefits fund can be found in the Internal Service Fund section of the budget document. The increase in this cost center is the result of the employer's share of FICA and Medicare increasing due to wage increases.

## Expenditure Summary

### Expenditures



## Expenditures

| Category                                       | FY 2025 Actual     | FY 2026 Original Budget | FY 2026 Revised Budget | FY 2026 Actual     | FY 2027 Requested  | FY 2026 vs. FY 2027 |
|------------------------------------------------|--------------------|-------------------------|------------------------|--------------------|--------------------|---------------------|
| <b>Operating Transfers Out</b>                 |                    |                         |                        |                    |                    |                     |
| TRANSF TO HEALTH BEN-SELF INS                  | -\$12,762,810      | -\$14,524,120           | -\$14,524,120          | -\$14,524,120      | -\$15,307,570      | 5.39%               |
| <b>Total Operating Transfers Out</b>           | -\$12,762,810      | -\$14,524,120           | -\$14,524,120          | -\$14,524,120      | -\$15,307,570      | 5.39%               |
| <b>Employee Benefits</b>                       |                    |                         |                        |                    |                    |                     |
| LIFE INSURANCE                                 | \$51,407           | \$75,000                | \$75,000               | \$73,187           | \$60,000           | -20.00%             |
| HMO - DENTAL                                   | \$19,274           | \$24,000                | \$24,000               | \$24,000           | \$24,000           | 0.00%               |
| HEALTH INSURANCE-CITY                          | \$12,762,810       | \$14,524,120            | \$14,524,120           | \$14,524,120       | \$15,307,570       | 5.39%               |
| DISABILITY INSURANCE                           | \$10,670           | \$15,000                | \$15,000               | \$12,692           | \$12,000           | -20.00%             |
| F.I.C.A.                                       | \$1,165,643        | \$1,264,000             | \$1,264,000            | \$737,786          | \$1,365,000        | 7.99%               |
| MEDICARE INSURANCE                             | \$647,683          | \$705,000               | \$705,000              | \$419,023          | \$720,000          | 2.13%               |
| EMPLOYEES ASSISTANCE PROGRAM                   | \$11,989           | \$10,000                | \$10,000               | \$10,097           | \$12,000           | 20.00%              |
| COMPENSATED ABSENCE PAYOUT                     | \$658,711          | -                       | -                      | \$546,368          | -                  | 0.00%               |
| UNEMPLOYMENT INSURANCE                         | -\$13,238          | \$25,000                | \$25,000               | \$25,000           | \$20,000           | -20.00%             |
| BOOT ALLOWANCE                                 | \$16,772           | \$15,000                | \$15,000               | \$9,580            | \$17,000           | 13.33%              |
| EMPLOYER DEF COMP CONT                         | \$10,038           | \$11,000                | \$11,000               | \$6,308            | \$11,700           | 6.36%               |
| <b>Total Employee Benefits</b>                 | \$15,341,760       | \$16,668,120            | \$16,668,120           | \$16,388,160       | \$17,549,270       | 5.29%               |
| <b>Professional/Contractual Services</b>       |                    |                         |                        |                    |                    |                     |
| DEFERRED COMP CONSULTANT                       | \$28,420           | \$29,300                | \$29,300               | \$29,300           | \$30,150           | 2.90%               |
| <b>Total Professional/Contractual Services</b> | \$28,420           | \$29,300                | \$29,300               | \$29,300           | \$30,150           | 2.90%               |
| <b>Total Expenditures</b>                      | <b>\$2,607,370</b> | <b>\$2,173,300</b>      | <b>\$2,173,300</b>     | <b>\$1,893,340</b> | <b>\$2,271,850</b> | <b>4.53%</b>        |

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

| PROJECTION: 20270 2026-2027 GENERAL CITY BUDGET |                |                  |                     |                |                    | FOR PERIOD 99   |               |
|-------------------------------------------------|----------------|------------------|---------------------|----------------|--------------------|-----------------|---------------|
| ACCOUNTS FOR:                                   |                |                  |                     |                |                    |                 |               |
| HEART AND HYPERTENSION                          | 2025<br>ACTUAL | 2026<br>ORIG BUD | 2026<br>REVISED BUD | 2026<br>ACTUAL | 2026<br>PROJECTION | 2027<br>REQUEST | PCT<br>CHANGE |
| 0018103 516000 H&H WAGES                        | 300,000.00     | 204,000.00       | 204,000.00          | 204,000.00     | 204,000.00         | 192,000.00      | -5.9%         |
| 0018103 520930 BENEFITS                         | 200,000.00     | 136,000.00       | 136,000.00          | 136,000.00     | 136,000.00         | 128,000.00      | -5.9%         |
| 0018103 591517 TRANS W/C                        | -500,000.00    | -340,000.00      | -340,000.00         | -340,000.00    | -340,000.00        | -320,000.00     | -5.9%         |
| TOTAL HEART AND HYPERTENSION                    | .00            | .00              | .00                 | .00            | .00                | .00             | .0%           |
| GRAND TOTAL                                     | .00            | .00              | .00                 | .00            | .00                | .00             | .0%           |
| ** END OF REPORT - Generated by Jodi McGrane ** |                |                  |                     |                |                    |                 |               |

# Insurance

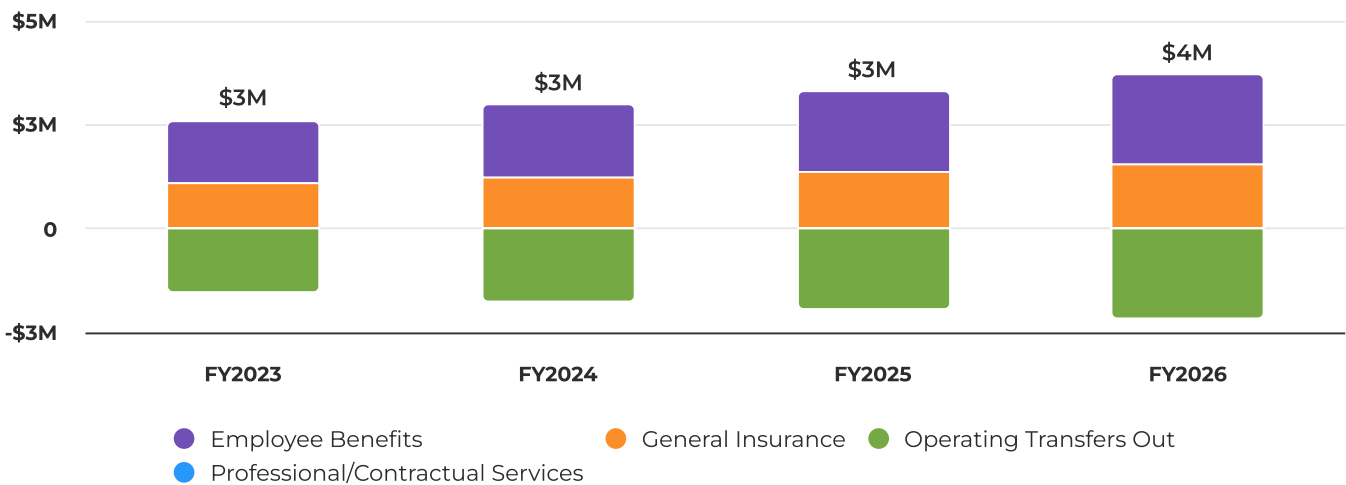
This activity includes payment of the various premiums that provide protection for liability, fire losses, and damage claims. This includes workers' compensation insurance, insurance consultant fees, property insurance, auto insurance, liability insurance, claims deductibles, and council settlement claims.

The City uses the following consultants to assist with its insurance programs:

- Insurance Consultant - Tracy Driscoll, an insurance and financial services company located in Bristol. They are paid a consulting fee to serve as a liaison with the City's broker-agents.
- Casualty Insurance (or liability insurances) - Acrisure acts as the City's broker-agent. They are paid through commissions included in the budgeted policy premiums.
- Property Insurance - Roland Dumont Agency Inc. acts as the City's broker-agent. They are paid through commissions included in the budgeted policy premiums.
- Workers' Compensation – FutureComp is the third party administrator to process claims for the City of Bristol Workers' Compensation self-insurance program.

## Expenditures

Historical Expenditures and Current Year



## Expenditures

| Category                       | FY 2025 Actual     | FY 2026 Original Budget | FY 2026 Revised Budget | FY 2026 Actual     | FY 2027 Requested  | FY 2026 vs. FY 2027 |
|--------------------------------|--------------------|-------------------------|------------------------|--------------------|--------------------|---------------------|
| <b>General Insurance</b>       |                    |                         |                        |                    |                    |                     |
| PROPERTY INSURANCE             | \$106,213          | \$139,475               | \$139,475              | \$131,051          | \$139,000          | -0.34%              |
| AUTO INSURANCE                 | \$437,861          | \$490,000               | \$490,000              | \$466,889          | \$500,000          | 2.04%               |
| LIABILITY INSURANCE            | \$737,689          | \$811,250               | \$811,250              | \$753,959          | \$811,250          | 0.00%               |
| CLAIMS-DEDUCTIBLE              | \$43,259           | \$100,000               | \$142,346              | \$117,346          | \$100,000          | 0.00%               |
| MAILBOX REIMBURSEMENTS         | \$1,350            | \$750                   | \$750                  | \$675              | \$750              | 0.00%               |
| <b>Total General Insurance</b> | <b>\$1,326,372</b> | <b>\$1,541,475</b>      | <b>\$1,583,821</b>     | <b>\$1,469,919</b> | <b>\$1,551,000</b> | <b>0.62%</b>        |
| <b>Operating Transfers Out</b> |                    |                         |                        |                    |                    |                     |
| TRANSFER OUT SELF INS W/C      | -\$1,946,770       | -\$2,140,895            | -\$2,140,895           | -\$2,140,895       | -\$1,976,970       | -7.66%              |

| Category                                               | FY 2025<br>Actual  | FY 2026<br>Original<br>Budget | FY 2026<br>Revised<br>Budget | FY 2026<br>Actual  | FY 2027<br>Requested | FY 2026 vs. FY<br>2027 |
|--------------------------------------------------------|--------------------|-------------------------------|------------------------------|--------------------|----------------------|------------------------|
| <b>Total Operating Transfers<br/>Out</b>               | -\$1,946,770       | -\$2,140,895                  | -\$2,140,895                 | -\$2,140,895       | -\$1,976,970         | -7.66%                 |
| <b>Employee Benefits</b>                               |                    |                               |                              |                    |                      |                        |
| WORKERS<br>COMPENSATION INS                            | \$1,946,770        | \$2,140,895                   | \$2,140,895                  | \$2,140,895        | \$1,976,970          | -7.66%                 |
| <b>Total Employee Benefits</b>                         | \$1,946,770        | \$2,140,895                   | \$2,140,895                  | \$2,140,895        | \$1,976,970          | -7.66%                 |
| <b>Professional/Contractual<br/>Services</b>           |                    |                               |                              |                    |                      |                        |
| INSURANCE CONSULTANT                                   | \$20,000           | \$20,000                      | \$20,000                     | \$20,000           | \$20,000             | 0.00%                  |
| <b>Total<br/>Professional/Contractual<br/>Services</b> | \$20,000           | \$20,000                      | \$20,000                     | \$20,000           | \$20,000             | 0.00%                  |
| <b>Total Expenditures</b>                              | <b>\$1,346,372</b> | <b>\$1,561,475</b>            | <b>\$1,603,821</b>           | <b>\$1,489,919</b> | <b>\$1,571,000</b>   | <b>0.61%</b>           |

## Insurance Policies

| INSURANCE COVERAGE                    | BROKER AGENT              | CARRIER                                | POLICY LIMITS | DEDUCTIBLE                                              |
|---------------------------------------|---------------------------|----------------------------------------|---------------|---------------------------------------------------------|
| Workers' Compensation                 | FutureComp                |                                        | Self-Insured  | N/A                                                     |
|                                       | (3rd party administrator) |                                        |               |                                                         |
| Excess Worker's Compensation          | Acrisure                  | Safety National                        | Statutory     | \$1,000,000 Police and Fire All Others \$750,000        |
| Property                              | Roland Dumont Agency      | Travelers                              | Various       | \$5,000 EDP & A/R                                       |
| Auto                                  | Acrisure                  | Ascot Insurance Company                | \$1,000,000   | \$5,000 Bodily Injury/Physical Damage/\$1,000 Comp/Coll |
| Liability                             | Acrisure                  | Ascot Insurance Company                | \$1,000,000   | Occurrence                                              |
|                                       |                           |                                        | \$ 3,000,000  | Aggregate                                               |
| Umbrella                              | Acrisure                  | Berkley National Insurance Corp        | \$10,000,000  |                                                         |
| Cyber Liability                       | Acrisure                  | Ascot Insurance Company                | \$1,000,000   | \$10,000                                                |
| Pollution Liability                   | Acrisure                  | Navigators Specialty Insurance Company | \$500,000     | \$25,000                                                |
| Additional \$5M Excess                | Acrisure                  | American Alternative Ins Corp          | \$5,000,000   |                                                         |
| <b>CITY ONLY POLICIES</b>             |                           |                                        |               |                                                         |
| Public Officials Errors and Omissions | Acrisure                  | Indian Harbor Insurance Company        | \$1,000,000   | \$25,000                                                |
| Public Officials Employment Practices | Acrisure                  | Indian Harbor Insurance Company        | \$1,000,000   | \$50,000                                                |
| Law Enforcement                       | Acrisure                  | Ascot Insurance Company                | \$1,000,000   | \$25,000                                                |
| Crime                                 | Roland Dumont             | Travelers                              | Various       |                                                         |
|                                       |                           |                                        |               |                                                         |
| <b>EDUCATION ONLY POLICIES</b>        |                           |                                        |               |                                                         |
| Errors and Omissions                  | Acrisure                  | Ascot Insurance Company                | \$1,000,000   | \$25,000                                                |
| Employment Practices Liability        | Acrisure                  | Ascot Insurance Company                | \$1,000,000   | \$25,000                                                |
|                                       |                           |                                        |               |                                                         |
| <b>RETIREMENT BOARD</b>               |                           |                                        |               |                                                         |
| Fiduciary Bond                        | Tracy Driscoll            | Travelers                              | \$10,000,000  | \$50,000                                                |

| PROPERTY INSURANCE                                        |                                                                                    |
|-----------------------------------------------------------|------------------------------------------------------------------------------------|
| Form                                                      | Travelers Manuscript Form with Endorsements                                        |
| Conditions                                                | Risks of Direct Physical Loss including Flood and Earthquake                       |
| Term                                                      | July 1, 2025 - July 1, 2026                                                        |
| Limits                                                    | \$755,738,142 Buildings and Structures                                             |
|                                                           | \$54,788,936 Personal Property                                                     |
|                                                           | \$2,500,000 Data Processing and Media                                              |
|                                                           | \$2,769,999 Contractor's Equipment                                                 |
| Valuation                                                 | Replacement Cost (Except Contractor's Equipment), Agreed Amount, No Coinsurance    |
| Schedule of Insured                                       | On file                                                                            |
| CRIME                                                     |                                                                                    |
| Blanket Public Employee and School Employee Dishonesty    | Faithful Performance of Duty                                                       |
|                                                           | Pension and Employee Benefits                                                      |
|                                                           | Volunteers, Students, Non-Compensated Officers and Directors and Committee Members |
|                                                           | \$ 2,000,000                                                                       |
| Scheduled Excess Limit of Insurance (Employee Dishonesty) | \$1,000,000 Treasurer                                                              |
|                                                           | \$1,000,000 Deputy Treasurer                                                       |
|                                                           | \$1,000,000 Purchasing Agent                                                       |
|                                                           | \$1,000,000 Comptroller                                                            |
|                                                           | \$1,000,000 Assistant Comptroller                                                  |
|                                                           | \$1,000,000 Public Works Director                                                  |
| Forgery and Alteration                                    | \$2,000,000                                                                        |
| Social Engineering                                        | \$250,000                                                                          |
| Money and Securities (In/Out)                             | \$2,000,000                                                                        |
| Computer Fraud                                            | \$2,000,000                                                                        |
| Computer Program & Electronic Data Restoration Expense    | \$100,000                                                                          |
| Funds Transfer Fraud                                      | \$2,000,000                                                                        |
| Counterfeit Currency                                      | \$2,000,000                                                                        |
| Other Property                                            | \$2,000,00 Premises - Theft Related                                                |
|                                                           | \$2,000,00 Messenger - Theft Related                                               |
| Deductibles                                               | \$1,000 Employee Dishonesty                                                        |
|                                                           | \$5,000 Social Engineering                                                         |
|                                                           | \$250 All other Coverages Except Theft                                             |

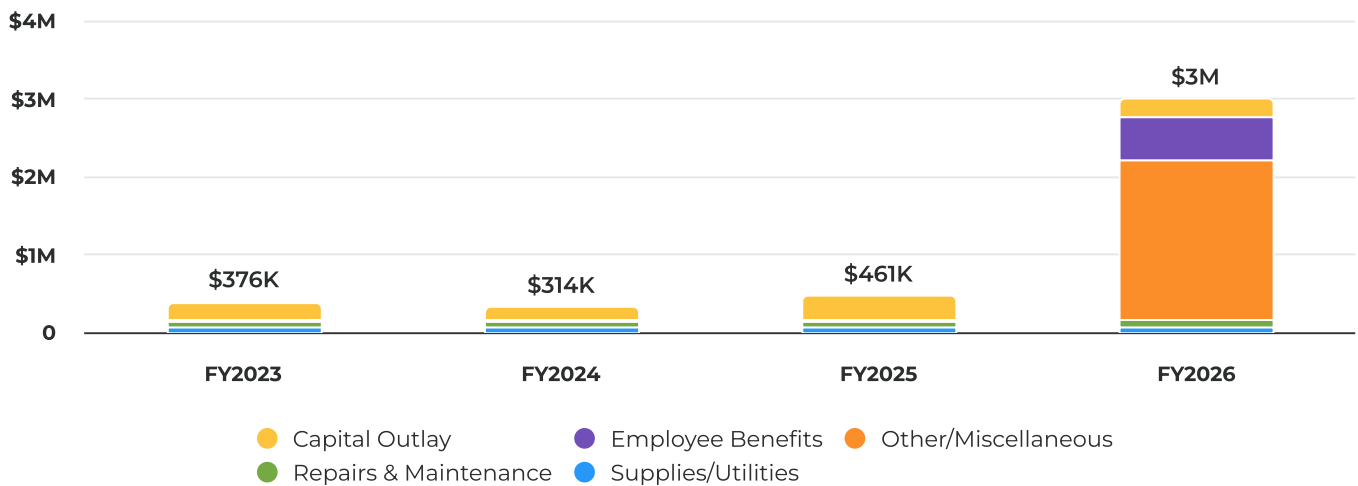
# All Other

This activity includes items that are extraordinary in nature and difficult to classify. These items include hydrant charges, citywide equipment/maintenance contracts, citywide postage reimbursement, tax foreclosure costs, and unanticipated expenses. Contractual obligations is a set aside account for unsettled union contracts. The contingency account, budgeted at \$1 million, provides for unforeseen expenditures that may occur during the budget year.

## Expenditure Summary

### Expenditures

Historical Expenditures and Current Year



### Expenditures

| Category                         | FY 2025 Actual  | FY 2026 Original Budget | FY 2026 Revised Budget | FY 2026 Actual  | FY 2027 Requested  | FY 2026 vs. FY 2027 |
|----------------------------------|-----------------|-------------------------|------------------------|-----------------|--------------------|---------------------|
| <b>Other/Miscellaneous</b>       |                 |                         |                        |                 |                    |                     |
| TAX FORECLOSURE COSTS            | \$6,521         | \$10,000                | \$10,000               | \$2,500         | \$10,000           | 0.00%               |
| CONTINGENCY                      | -               | \$2,000,000             | \$1,758,280            | -               | \$1,000,000        | -50.00%             |
| UNANTICIPATED EXP                | \$12,152        | \$30,000                | \$30,000               | \$4,379         | \$30,000           | 0.00%               |
| <b>Total Other/Miscellaneous</b> | <b>\$18,673</b> | <b>\$2,040,000</b>      | <b>\$1,798,280</b>     | <b>\$6,879</b>  | <b>\$1,040,000</b> | <b>-49.02%</b>      |
| <b>Employee Benefits</b>         |                 |                         |                        |                 |                    |                     |
| CONTRACTUAL OBLIGATIONS          | -               | \$550,000               | \$432,390              | -               | \$650,000          | 18.18%              |
| <b>Total Employee Benefits</b>   | <b>-</b>        | <b>\$550,000</b>        | <b>\$432,390</b>       | <b>-</b>        | <b>\$650,000</b>   | <b>18.18%</b>       |
| <b>Supplies/Utilities</b>        |                 |                         |                        |                 |                    |                     |
| SEWER USE PAYMENTS - HA          | \$12,850        | \$18,000                | \$18,000               | \$18,000        | \$18,000           | 0.00%               |
| HYDRANT CHARGES                  | \$39,312        | \$42,000                | \$42,000               | \$42,000        | \$42,000           | 0.00%               |
| POSTAGE                          | -               | -                       | -                      | \$29,774        | -                  | 0.00%               |
| OFFICE SUPPLIES                  | \$10,000        | \$10,000                | \$10,000               | \$9,325         | \$10,000           | 0.00%               |
| <b>Total Supplies/Utilities</b>  | <b>\$62,162</b> | <b>\$70,000</b>         | <b>\$70,000</b>        | <b>\$99,099</b> | <b>\$70,000</b>    | <b>0.00%</b>        |
| <b>Repairs &amp; Maintenance</b> |                 |                         |                        |                 |                    |                     |

| Category                                   | FY 2025<br>Actual | FY 2026<br>Original<br>Budget | FY 2026<br>Revised<br>Budget | FY 2026<br>Actual | FY 2027<br>Requested | FY 2026 vs. FY<br>2027 |
|--------------------------------------------|-------------------|-------------------------------|------------------------------|-------------------|----------------------|------------------------|
| EQUIPMENT<br>MAINTENANCE CONTR             | \$72,513          | \$90,000                      | \$90,000                     | \$83,193          | \$90,000             | 0.00%                  |
| <b>Total Repairs &amp;<br/>Maintenance</b> | \$72,513          | \$90,000                      | \$90,000                     | \$83,193          | \$90,000             | 0.00%                  |
| <b>Capital Outlay</b>                      |                   |                               |                              |                   |                      |                        |
| COMPUTER<br>REPLACEMENT<br>PROGRAM         | \$307,747         | \$238,940                     | \$238,940                    | \$204,653         | \$267,240            | 11.84%                 |
| <b>Total Capital Outlay</b>                | \$307,747         | \$238,940                     | \$238,940                    | \$204,653         | \$267,240            | 11.84%                 |
| <b>Total Expenditures</b>                  | <b>\$461,095</b>  | <b>\$2,988,940</b>            | <b>\$2,629,610</b>           | <b>\$393,825</b>  | <b>\$2,117,240</b>   | <b>-29.16%</b>         |

## Other Post Employment Benefits (OPEB)

The City offers post-retirement healthcare benefits to City and certain Board of Education employee groups that meet retirement eligibility requirements. As of the July 1, 2024, valuation (completed bi-annually), separate valuations were prepared, one for City employees and one for BOE. Member data is as follows:

|                                            | City                | BOE                 |
|--------------------------------------------|---------------------|---------------------|
| <b>Active Members</b>                      | 557                 | 1,133               |
| <b>Retirees Receiving Benefits</b>         | 217                 | 107                 |
| <b>Spouses of Retirees</b>                 |                     | 37                  |
| <b>Beneficiaries</b>                       |                     | 1                   |
| <b>TOTAL</b>                               | <b>774</b>          | <b>1,278</b>        |
|                                            |                     |                     |
| <b>7/1/2024 Unfunded Accrued Liability</b> | <b>\$48,341,790</b> | <b>\$34,578,236</b> |

Government Accounting Standards Board (GASB) Statement #45 requires the City to report post-employment benefits costs on its financial statements as well as the liabilities associated with providing this benefit. The City has been funding the plan since FY2008. Within budgetary constraints, the plan is to gradually increase the funding until the full ADC is contributed.

Milliman performs biennial actuarial valuations for the OPEB plan. The most recent valuation is as of July 1, 2024.

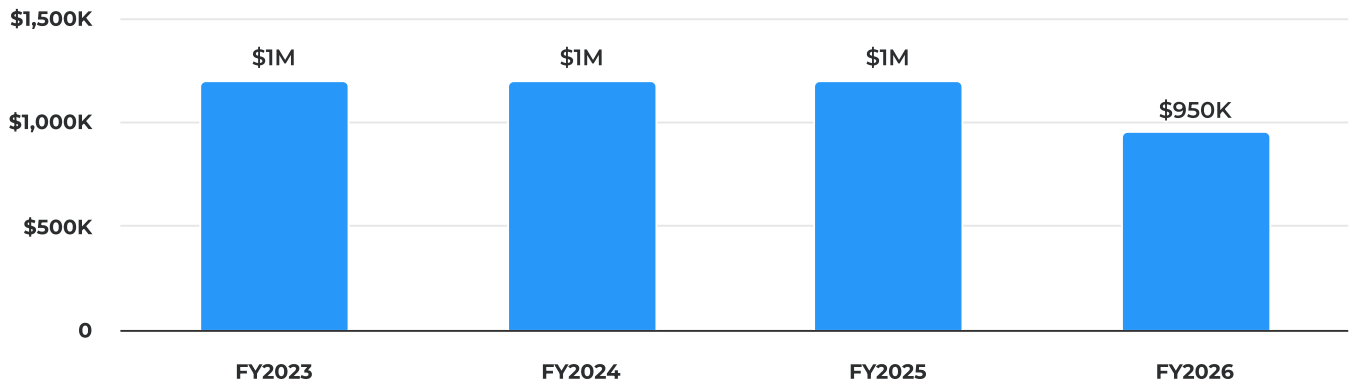
Based on this valuation, the City will contribute approximately 99% of the Actuarially Determined Contribution (ADC). This comprises the Expected Benefit Payouts (EBP) paid through the City's Health Insurance Internal Service Fund of approximately \$6,622,730, and the City, Water and Sewer Department's contribution. For FY2026, the City's contribution was reduced from \$1,200,000 to \$950,000 primarily due to budget constraints. The Water Department and Sewer Enterprise Funds contribution is \$237,770. With all contributions and Internal Service fund payouts, the total contribution is \$7,810,500 of the ADC and 95.4% of the Net Budget Impact.

As the Board of Education is not funding its OPEB, there is no Actuarially Determined Contribution calculated.

## Expenditure Summary

### Expenditures

Historical Expenditures and Current Year



● Employee Benefits

### Expenditures

| Category                       | FY 2025<br>Actual  | FY 2026<br>Original<br>Budget | FY 2026<br>Revised<br>Budget | FY 2026<br>Actual  | FY 2027<br>Requested | FY 2026 vs. FY<br>2027 |
|--------------------------------|--------------------|-------------------------------|------------------------------|--------------------|----------------------|------------------------|
| <b>Employee Benefits</b>       |                    |                               |                              |                    |                      |                        |
| OPEB CONTRIBUTION              | \$1,200,000        | \$950,000                     | \$950,000                    | \$2,112,383        | \$800,000            | -15.79%                |
| <b>Total Employee Benefits</b> | <b>\$1,200,000</b> | <b>\$950,000</b>              | <b>\$950,000</b>             | <b>\$2,112,383</b> | <b>\$800,000</b>     | <b>-15.79%</b>         |
| <b>Total Expenditures</b>      | <b>\$1,200,000</b> | <b>\$950,000</b>              | <b>\$950,000</b>             | <b>\$2,112,383</b> | <b>\$800,000</b>     | <b>-15.79%</b>         |

The comp

**ACTUARIALLY DETERMINED CONTRIBUTION (ADC) FOR 2026-2027**

|                                 | <b>Actuarially Determined<br/>Contribution (ADC)</b> | <b>Expected Benefit Payouts<br/>(EBP)</b> | <b>Net Budget<br/>Impact</b> |
|---------------------------------|------------------------------------------------------|-------------------------------------------|------------------------------|
|                                 |                                                      |                                           |                              |
| City                            | 2,653,582                                            | (3,353,614)                               | (700,032)                    |
| Water                           | 685,275                                              | (519,920)                                 | 165,355                      |
| Sewer                           | 151,547                                              | (93,401)                                  | 58,146                       |
| Police                          | 2,713,360                                            | (1,536,474)                               | 1,176,886                    |
| Fire                            | 1,634,186                                            | (1,329,585)                               | 304,601                      |
|                                 |                                                      |                                           |                              |
| <b>TOTALS</b>                   | <b>7,837,950</b>                                     | <b>(6,832,994)</b>                        | <b>1,004,956</b>             |
|                                 |                                                      |                                           |                              |
| City Contribution               |                                                      |                                           | (800,000)                    |
| Water Contribution              |                                                      |                                           | (165,355)                    |
| Sewer Contribution              |                                                      |                                           | (58,146)                     |
|                                 |                                                      |                                           |                              |
| Unfunded Contribution           |                                                      |                                           | (18,545)                     |
|                                 |                                                      |                                           |                              |
| % ADC Contribution              |                                                      |                                           | -1.85%                       |
|                                 |                                                      |                                           |                              |
| % Contribution including<br>EBP |                                                      |                                           | -99.98%                      |

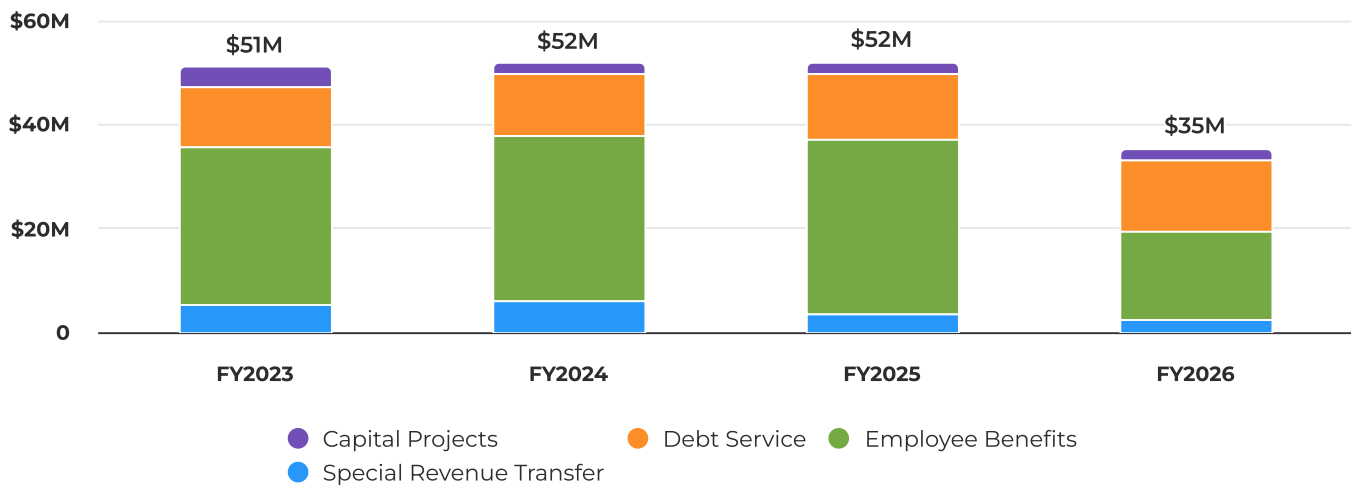
# Operating Transfers Out

This activity includes transfers to the Special Revenue Funds, Debt Service Funds, Capital Project Funds and Internal Service Funds. The Debt Service detail can be found in the "Debt " section. The Special Revenue transfer includes funds for the City share of Economic & Community Development, Solid Waste and the Transfer Station and can be found in more detail in the "Special Revenue" section. Capital Projects can be found in more detail under "Capital Improvements" and Employee Benefits can be found in more detail under "Internal Service Fund".

## Expenditure Summary

### Expenditures

Historical Expenditures and Current Year



### Expenditures

| Category                              | FY 2025 Actual      | FY 2026 Original Budget | FY 2026 Revised Budget | FY 2026 Actual      | FY 2027 Requested   | FY 2026 vs. FY 2027 |
|---------------------------------------|---------------------|-------------------------|------------------------|---------------------|---------------------|---------------------|
| <b>Special Revenue Transfer</b>       |                     |                         |                        |                     |                     |                     |
| TRANSFER TO SPECIAL REVENUE           | \$3,605,885         | \$2,269,160             | \$2,291,585            | \$2,291,585         | \$2,608,980         | 14.98%              |
| <b>Total Special Revenue Transfer</b> | \$3,605,885         | \$2,269,160             | \$2,291,585            | \$2,291,585         | \$2,608,980         | 14.98%              |
| <b>Debt Service</b>                   |                     |                         |                        |                     |                     |                     |
| TRANSFER TO DEBT SERVICE FUND         | \$12,750,000        | \$13,750,000            | \$13,750,000           | \$13,750,000        | \$15,000,000        | 9.09%               |
| <b>Total Debt Service</b>             | \$12,750,000        | \$13,750,000            | \$13,750,000           | \$13,750,000        | \$15,000,000        | 9.09%               |
| <b>Capital Projects</b>               |                     |                         |                        |                     |                     |                     |
| TRANSFER TO CAPITAL PROJECTS          | \$2,182,395         | \$2,324,345             | \$2,324,345            | \$2,324,345         | \$2,444,345         | 5.16%               |
| <b>Total Capital Projects</b>         | \$2,182,395         | \$2,324,345             | \$2,324,345            | \$2,324,345         | \$2,444,345         | 5.16%               |
| <b>Employee Benefits</b>              |                     |                         |                        |                     |                     |                     |
| TRANSFER TO INTERNAL SERVICE          | \$33,494,040        | \$17,005,015            | \$37,656,731           | \$37,656,731        | \$17,604,540        | 3.53%               |
| <b>Total Employee Benefits</b>        | \$33,494,040        | \$17,005,015            | \$37,656,731           | \$37,656,731        | \$17,604,540        | 3.53%               |
| <b>Total Expenditures</b>             | <b>\$52,032,320</b> | <b>\$35,348,520</b>     | <b>\$56,022,661</b>    | <b>\$56,022,661</b> | <b>\$37,657,865</b> | <b>6.53%</b>        |

## Operating Transfers Out

|                  |                               | <b>Budget<br/>2025-26</b> | <b>Request<br/>2026-27</b> | <b>Increase/<br/>(Decrease)</b> |
|------------------|-------------------------------|---------------------------|----------------------------|---------------------------------|
| Special Revenue: |                               |                           |                            |                                 |
|                  | ECD - City Share              | 492,985                   | 542,120                    | 49,135                          |
|                  | Solid Waste Contribution      | 1,304,105                 | 1,539,425                  | 235,320                         |
|                  | Transfer Station Contribution | 472,070                   | 527,435                    | 55,365                          |
|                  | <b>Subtotal</b>               | <b>\$ 2,269,160</b>       | <b>\$ 2,608,980</b>        | <b>\$ 339,820</b>               |
| Debt Service     |                               |                           |                            |                                 |
|                  | Debt Service                  | \$ 13,750,000             | \$ 15,000,000              | \$ 1,250,000                    |
|                  | <b>Subtotal</b>               | <b>\$ 13,750,000</b>      | <b>\$ 15,000,000</b>       | <b>\$ 1,250,000</b>             |
| Capital Projects |                               |                           |                            |                                 |
|                  | Capital Projects              | 170,000                   | 590,000                    | 420,000                         |
|                  | Assessor Revaluation          | 300,000                   | 280,000                    | (20,000)                        |
|                  | Assessor Personal Prop Audits | 180,000                   | 0                          | (180,000)                       |
|                  | Road Improvements Fund        | 200,000                   | 100,000                    | (100,000)                       |
|                  | TIF District                  | 1,474,345                 | 1,474,345                  | 0                               |
|                  | <b>Subtotal</b>               | <b>\$ 2,324,345</b>       | <b>\$ 2,444,345</b>        | <b>\$ 120,000</b>               |
| Internal Service |                               |                           |                            |                                 |
|                  | Heart & Hypertension          | \$ 340,000                | \$ 320,000                 | \$ (20,000)                     |
|                  | City Health Benefits          | 14,524,120                | 15,307,570                 | 783,450                         |
|                  | City Workers' Compensation    | 2,140,895                 | 1,976,970                  | (163,925)                       |
|                  | <b>Subtotal</b>               | <b>\$ 17,005,015</b>      | <b>\$ 17,604,540</b>       | <b>\$ 599,525</b>               |
| <b>Totals</b>    |                               | <b>\$ 35,348,520</b>      | <b>\$ 37,657,865</b>       | <b>\$ 2,309,345</b>             |